

# 2015

The Institute of International and European Affairs  
**ANNUAL REPORT**



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2015

The Institute of International and European Affairs



The Institute of International and European Affairs

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The Institute of International and European Affairs (IIEA) is Ireland's leading international affairs think tank. Founded in 1991, its mission is to foster and shape political, policy and public discourse in order to broaden awareness of international and European issues in Ireland and contribute to more informed strategic decisions by political, business and civil society leaders.

The IIEA is independent of government and all political parties and is a not-for profit organisation with charitable status. In January 2016, the Global Go To Think Tank Index ranked the IIEA as Ireland's top think tank.

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# INTRODUCTION

The Institute of International and European Affairs is Ireland's leading international affairs think tank. It is an independent, not-for-profit organisation with charitable status. Its extensive research and events programmes provide members with high quality reporting and analysis of the challenges on the global and EU policy agendas which impact on Ireland.

The Institute acts as a forum for dialogue, a catalyst for new ideas and a source of new policy options - improving the calibre of public debate while giving a wide range of individual, corporate and foundation members a competitive advantage in their respective fields.

Its working groups, which comprise some of Ireland's leading policy experts, play a crucial role by bringing together business leaders, parliamentarians,

government officials, diplomats, NGOs, representatives of semi-state bodies and academic experts for regular policy discussions in a neutral and confidential forum. These groups also generate ideas for the IIEA's events programme, which every year brings leading international intellectuals and policymakers to Dublin to engage with Institute members.

# Chairman's Statement

## **BRENDAN HALLIGAN**

*Chairman, IIEA*

### **Introduction**

This Annual Report for 2015 has special significance for me as Chairman. It marks both the 25th anniversary of the Institute's formation and the retirement of the team that created it. Inevitably, it has the flavour of a valediction and might be forgiven for being more concerned with the *raison d'être* of the IIEA than with contemporary events.

A quarter of a century may be a long time in the life of an individual but it is only the twinkling of an eye for an institution. As Monnet says in his Memoirs, individuals may be indispensable for making things happen but only institutions endure. My belief, and fervent hope, is that the IIEA will endure as a think tank for many quarter-centuries to come. There is no question but that it will be needed.

It goes without saying that each era is beset by its own unique problems and the challenge for a think tank is to recognise when one era supersedes another and then to respond accordingly by having the courage to amend its work programme, sometimes drastically. The willingness to do so has been the predominant characteristic of the IIEA during these past twenty-five years and must remain core to its culture and *modus operandi*. After all, the essential task of a think tank is to stay

relevant; that is, relevant to the policy community it serves, both public and private; relevant to those that have to take real life decisions on a daily basis; and relevant to the needs of its own society. It can only stay relevant through constant renewal.

### **Ever Changing Agenda**

I believe that over the first quarter century of its existence the IIEA has succeeded in remaining relevant by adjusting to a national agenda which was constantly evolving, sometimes abruptly, and which steadily grew in complexity. For example, some of the problems that faced Ireland in the early 1990s have long since been dealt with, such as chronic under-development, and most of the challenges have been overcome, such as adaptation to the new world of European integration.

Twenty-five years later, the agenda is quite different with the focus reset on a new list of issues, as this report testifies. It records the activities of the Institute throughout 2015 and lists the projects which, in response to this new agenda, currently occupy its attention. The breadth and scope of the projects are, I believe, proof that the Institute has consistently maintained the capacity to remain centre-stage in dealing with the big issues of the day. There could hardly be issues any bigger than those listed in the section dealing with projects and



none more relevant, yet not one of them figured on the agenda initially undertaken by the infant IIEA back in 1991.

### **Basic Principles**

Each new project was subsequently undertaken by adhering to the three basic principles governing the work-programme of the Institute: think the unthinkable, anticipate the inevitable and plan for the unavoidable. Catastrophic climate change would have been unthinkable as a topic to most people a few short decades ago, so too jihadi terrorist attacks in the heart of Europe and, of course, British withdrawal from the Union. Yet all figured in last year's extensive work programme and the last is a good example of how the work-programme has evolved. It had been put on the list of 'unthinkables' with the early establishment of a project group on the UK's relationship with Europe and every effort had been made in the intervening two decades to anticipate the implications of the inevitable, i.e. a British withdrawal from Europe and that of Scotland from the UK.

The Institute's major study on 'Britain and Europe', published in the spring of 2015 under the prophetic title of "The Endgame", was an attempt to plan not only for what had been foreseen by the UK Project Group as the inevitability of a referendum

but also for what it foresaw as the unavoidable consequences of a British decision to leave the EU. The referendum result did not come as a surprise to the members of the Group whose working method is, without doubt, a good illustration of applying intuition to insight and then coming up with scenarios that grow in credibility and relevance as events unfold. It goes without saying that climate change is another such example, as is the jihadi terrorist threat to democratic Europe.

### **Paradigm Shift**

That said, the main responsibility in the post-referendum era will be to fashion a new agenda for Ireland that goes beyond the immediate (but understandable) reaction to Britain's withdrawal from the Union. Alternatively expressed, the task now is to fashion a strategy for what could be described as 'life without Britain', or for a new psychological state of being (as Dr. Garret FitzGerald would undoubtedly have called it) or, indeed, for what I term the beginning of history, as can legitimately be claimed in this centenary year of the 1916 Rising.

An Ireland within a Europe without Britain will be a novel situation for this country which will find itself primarily, if not solely, responsible for its own destiny, a somewhat chastening prospect

given that the choices to be made will define what Ireland is to be throughout the rest of this century; choices such as the degree of involvement in the Eurozone, tax harmonisation, the Schengen Area, collective security, the protection of the Union's external borders and the management of inward mass migration. All this ultimately boils down to choices about political solidarity with the other Member States.

The Institute was founded to deal with the strategic implications of such options and to facilitate informed decision-making. Its founders, drawn from diverse backgrounds, put the pursuit of the national interest as its primary task and that has remained the organisational ethos these past twenty-five years. In the light of the paradigm shift created by Brexit it was never more pertinent. To employ a well-worn cliché, if the Institute did not exist then it would certainly have to be invented.

### Populism and Nationalism

But the need goes beyond Brexit. It derives also from political and social developments under way in the Union as a whole. One of the megatrends identified in last year's Chairman's Report was the rise of new forms of nationalism throughout Europe which, despite apparent differences in ideology, are united in their intent to roll back both European integration and international cooperation and to build walls, literally and figuratively, between neighbours. Those forces grew stronger during 2015 and were emboldened in their ambitions by the British referendum result, so much so that mainstream democratic parties stand in danger of losing out to nationalist populism, with the core tenets of European solidarity being systematically weakened and, perhaps, ultimately discarded.

Were the European Union to unravel it would call for a completely new national strategy on the part of Ireland which would perforce be more focused on political survival than on economic development. Simply put, it would confront Irish policy makers with a range of challenges not faced since the breakdown of international order in the 1930s and 40s. Self-evidently, those challenges would be all the greater if the British withdrawal, for whatever reason, proved to be a bitter divorce. The collateral damage to the Irish economy and to the Northern peace process would be immense. These scenarios may seem improbable but, as events have proven, it is wise to think the unthinkable.

### A Fundamental Realignment

It is equally feasible, of course, that more benign scenarios will unfold. A new political system may emerge in Europe based on a realignment of the political parties that previously held sway. The main political cleavages would no longer arise from class, religion, language or regions but be based on values: between those who believe in and live by democratic values and those who don't. There is nothing sacrosanct in the political system born of the nineteenth century, and nothing permanent in human affairs. Democracy based on universal suffrage and the rule of law is, after all, less than a century old and there is no reason why any party system can't take on new forms (such as has happened in Ireland).

This sort of reflection suggests it would be wise to think through the repercussions of a 21st century political system in which those who believe in liberal values and open societies coalesce together to form new political organisations in opposition to populists who espouse authoritarianism and nationalism. For some time now it could be claimed that a fundamental realignment along these lines was well under way, as evidenced in the emergence of two grand coalitions in the European Parliament which are almost certainly the precursor of what will happen in national politics throughout Europe. If that is the case, then the need for think tanks will have never been greater. To borrow from Yeats the centre may well hold having withstood the onslaught of the extremes. Certainly, a period of contestation lies ahead and it will not be a comfortable one. In stormy seas the wisest course is to head for the nearest haven.

### Limited Options

For a small country like Ireland, where so much lies beyond its control, the reconfiguration of European politics would create a "new normal" in which the strategies for survival would be limited to being part of a supra-national entity (such as the European Union), becoming the satrap of a large neighbour (such as the UK) or opting for splendid isolation (like Iceland).

Isolation had been rejected as far back as the 1950s by Seán Lemass who, as Taoiseach, first submitted Ireland's application to join the European Economic Community. It is an uninviting prospect, as he strongly believed. Allying with the UK would herald a return to what many would regard as a

form of neo-colonialism. The options narrow down, it would seem, to continuing on the course the Irish people chose in 1972 with its inevitable strategic repercussions. Having made that decision the alternatives would then reduce to a choice between moving to the core of Europe, and all that it entails, or maintaining some form of semi-detached membership of the Union, and accepting the consequences. A continuous evaluation of these options would be the most relevant, and logical, agenda for the quarter-century ahead.

### The Broader Agenda

But that would not be the complete agenda. It will have to encompass global developments that did not figure too highly a quarter century ago, such as the return of China to the world stage, the rise of Asia and the emergence of Africa. But these developments matter now and will only grow in prominence over the quarter century to come. The corollary is that the pre-eminence of the West will gradually come to an end this century, particularly so in a Europe which is still too fragmented (and in danger of further fragmentation as the UK referendum result suggests).

Ireland, if it chooses to remain at the core of Europe (and if the Union survives) can play a part, however small, in working out a new global strategy for the EU or can, alternatively, elect to be passive and silent. Activism has been the deliberate choice since Ireland first entered the UN and then took up membership of the EEC. It is now the Irish international tradition, especially on issues like human rights, peace-keeping, nutrition and economic development. The continuation of that tradition will undoubtedly be up for debate given the attraction of a lower profile in terms of savings on time and money.

One way or the other, it is a choice that cannot be avoided. Climate change, international security and mass migration will ensure that no nation can remain indifferent to global affairs or immune to their implications and Ireland's past experience as a pro-active participant in many international fora will undoubtedly lead policy-makers to stay on the same path. At least I hope so.

### Complicated Context

This brief overview points to a future that is complicated and complex, involving three interlocking sets of relationships: Ireland and Britain,

Ireland and Europe and Europe and the rest of the world. All three will have to be handled simultaneously in a manner that minimises sub-optimisation and maximises synergies. To assist that process, the IIEA will have to equip itself with adequate resources, a consideration that has been exercising the attention of the Board since 2014 and has led to a number of broad decisions.

The most ambitious – but also the most essential – is to triple revenues and to create centres of excellence in geo-politics and the big issues mentioned earlier. Otherwise, the IIEA will not be able to play a role commensurate with the demands that will be placed on decision-makers, both public and private. But for that to happen, both sectors will have to increase their support for organisations, not just the IIEA, devoted to strategic policy analysis in all its aspects. The omens are not encouraging, yet Ireland, with its singular combination of history, geography and politics, has greater need of think tanks, policy institutes and research centres than most small countries, who are more fortunately equipped or favoured by circumstances. Relocating the Institute closer to government departments and purchasing a new home has also been decided upon by the Board and will have to be done in parallel with tripling the revenue base, no easy task as experience teaches.

And finally, the IIEA will have to deepen and enlarge its contacts with similar think tanks throughout Europe, the Americas, Asia and Africa. That process has accelerated this past five years, especially in respect of China, the US and some key member states of the European Union. It has begun with regard to Africa and South America. But looking at what could be accomplished by such networks there is a great deal to be undertaken in building bridges to the rest of Europe and to the wider world. That too will require considerable resources but should not be allowed to lessen the ambition for Ireland to become a thought leader in international and European affairs.

### Conclusion

These three grand ambitions – expansion, relocation and extension – will hopefully commend themselves to our successors on the Board of the Institute as they plan for the future. That is not for the outgoing directors to decide. We have laid the foundations. It is for those who follow to build the house. I trust they will be as fortunate as we were

in having colleagues willing to put in time and effort without any reward other than the satisfaction, and privilege, of serving the common good.

I close by thanking all who served on the Board since the Institute was incorporated, the Directors General, Vice-Presidents, Senior Fellows and Fellows, all the staff who worked in the Institute, be it as administrators, creative staff, researchers, finance officers or members of the Community Employment Scheme; and the members of the Brussels Branch for what has been accomplished, together, in "Sharing Ideas, Shaping Policy". I also thank all those who have given financial support over the years: the Foundation and

Corporate Members, the Life Members, individual members and benefactors. Finally, my best thanks to the politicians and public servants, the business people, trade union leaders, academics and commentators, as well as those from NGOs and research institutes who collectively enriched the work of the Institute and ensured it would stay relevant to the great concerns of the day.

*Beir bua agus beannacht.*

**Brendan Halligan**  
Dublin  
*August 2016*

# Director General's Report

## **TOM ARNOLD**

*Director General, IIEA*

This report provides an important record of the range of the IIEA's activities during 2015. It is an impressive listing, dealing with the key strategic issues facing Ireland at European and international level.

Our speakers programme is at the heart of what we do. It reflects the work of our 16 policy groups, and the report lists the detail of the groups' work. A number of our key supporters sponsored sets of lectures on different themes. We are especially grateful to the ESB, Enterprise Ireland, Irish Aid, and McCann Fitzgerald for their support of these lecture series, as well as the support of the European Commission and the European Parliament. I would also want to note the contribution of the IIEA's Brussels branch which carried out a most impressive programme under the overlapping leadership of Kevin Keary and Brian Ward.

Among the many highlights of the 2015 programme, I would note the work of the UK Group, chaired by Daithi O'Ceallaigh, former Irish Ambassador to the UK and former IIEA DG. The Group continued its twenty-year programme of study on the UK's evolving

relationship with the EU, and the implications for Ireland of that relationship. In March 2015, the IIEA published 'Britain and Europe: The Endgame. An Irish Perspective'. This book provided significant political and policy analysis which was of real interest and value to political leaders in Ireland and the UK.

Another significant initiative in the 2015 programme was the IIEA/RDS Leadership Forum on Climate Smart Agriculture (CSA), launched in March 2015 by Minister for Agriculture, Food and Marine, Mr Simon Coveney, TD. The Forum brought together key stakeholders from government departments and state agencies, the private sector, farm organisations, environmental and development NGOs to identify ways in which Ireland could become an international leader in climate smart agriculture. It hosted a series of lectures from leading national and international speakers as well as a series of workshops. The Forum plans to complete its work during 2016 with the production of a report with recommendations aimed at national, European and international policy makers.

The quality of the IIEA's 2015 programme was once again independently verified when



the 2015 Global Go To Think Tank Index, organised by the University of Pennsylvania, named the IIEA as Ireland's leading think tank, ranking it as 37th in Western Europe, up three places from 2014.

The work of the IIEA is made possible by the support of our foundation, corporate and individual members. The voluntary commitment of members is one of the Institute's great strengths and a particular thanks is due to the Chairs and members of each of the policy groups.

On a personal note, I want to thank the members of the IIEA Board for their commitment. The Board is engaged in a three-year process of renewal, to be concluded in 2016. The founding Chairman, Brendan Halligan, continues to be an inspiration for all who attend and work in the IIEA. My particular thanks is due to each of the IIEA staff members. It is amazing that such a small team can produce a programme of the range and quality it does and this is a measure of the commitment and hard work of each staff member.

**Tom Arnold**  
*Director General*





## EVENTS

The Institute annually hosts over one hundred events, affording its members unparalleled access to the highest-level politicians, policymakers, analysts and thought leaders at national, EU and global level. These events include: breakfast briefings, keynote addresses, roundtable discussions, seminars, conferences, luncheons, panel discussions and workshops.

In 2015, the Institute once again welcomed a wide range of speakers from around the world and hosted over 120 events. The events programme featured a number of leading national and international figures such as: **Charles Flanagan**, T.D. Minister for Foreign Affairs of Ireland; **Catherine Day**, Secretary General of the EU Commission (2005-15); **Mary Robinson**, President of the Mary Robinson Foundation - Climate Justice; **Jonathan Hill**, European Commissioner for Financial Stability, Financial Services and Capital Markets Union; **John Ging**, Director, UN Office for Coordination of Humanitarian Affairs (UNOCHA); **Pierre Moscovici**, European Commissioner for Financial Stability, Financial Services and Capital Markets Union; **David O'Sullivan**, EU Ambassador to the United States; **Francis Gurry**, Director General of the World Intellectual Property Organisation (WIPO); **Maroš Šefčovič**, Vice President for

Energy Union, European Commission; **Amina J. Mohammed**, Special Advisor to UN Secretary General Ban Ki-moon on Post-2015 Development Planning; **Gideon Rachman**, Chief Foreign Affairs Commentator, Financial Times; H.E. Ambassador **David Donoghue**, Permanent Representative of Ireland to the United Nations and Co-Facilitator of the Negotiations on the Sustainable Development Goals (SDGs); **Michael Liebreich**, Founder, Bloomberg New Energy Finance; **Guy Ryder**, Director General of the International Labour Organization and **Jean Claude Trichet**, President of the ECB (2003-11).



Mary Robinson



Jill Donoghue, Jean Claude Trichet, Brendan Halligan and Tom Arnold



Johnathan Hill



Amina Mohammed



Francis Gurry



Catherine Day



## HIGH LEVEL LUNCHEONS

Each year, the Director General, Tom Arnold and the Director for Corporate Affairs, Daithí O Ceallaigh host a series of private high level luncheons, where influential speakers discuss critical issues with the Chief Executive Officers and Managing Directors of our Foundation Member organisations. Foundation Members are those organisations which provide the core funding and support for the IIEA. They enjoy exclusive access to some of the most prominent guests as well as the opportunity to contribute to the Institute's research agenda and to participate in or sponsor its events programme.

In 2015, the Institute's Director General hosted Foundation lunches with **Ronan Harris**, Vice President Google Ireland; **Simon Harris** T.D., Minister of State at the Departments of Finance Public Expenditure and Reform and Taoiseach with Special Responsibility for the OPW Public Procurement, and International Banking; **Martin Shanahan**, CEO, IDA; **Adam Boulton**, Sky News Political Reporter and **Brian Hayes**, Member of the European Parliament.

The Institute also hosted its annual lunch for the Secretaries General of Government Departments and its annual lunches for the Ambassadors of the EU and non-EU member states.



*Simon Harris and John Cronin*



*High-level luncheon with foundation members*



*High-level luncheon with Secretaries General*



*Ronan Harris and Tom Arnold*



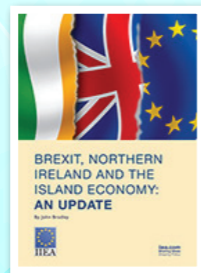
*Daithí O'Ceallaigh and Brian Hayes*

# 2015 PUBLICATIONS



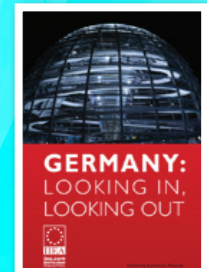
## Brexit: The "Leave" Narrative

Written by *Tony Brown*  
18 December 2015



## Understanding the European Council Conclusions on Climate: Brexit, Northern Ireland and the Island Economy: An Update

Written by *John Bradley*  
11 December 2015



## Germany: Looking In, Looking Out

Written by *IIEA Germany Group*  
17 December 2015



## Comments on the Five Presidents' Report, 'Completing Europe's Economic and Monetary Union'

Written by *IIEA Economic Governance Group*  
08 October 2015



## The Good, the Bad and the Ugly: European Security - Autumn 2015

Written by *Patrick Keatinge*  
07 December 2015



## IIEA Submission on Analytical Note "Preparing for Next Steps on Better Economic Governance in the Euro Area"

Written by *IIEA Economic Governance Group*  
26 June 2015



## National Survey Analysis Leadership in climate-smart agriculture to bring benefits for Ireland say experts and stakeholders.

Written by *Joseph Curtin*  
30 July 2015



## Britain and Europe: The Endgame - An Irish Perspective

Edited by *Dáithí O'Ceallaigh and Paul Gillespie*  
25 March 2015



## Germany & Russia: A Difficult Partnership

Written by *Pádraig Murphy*  
27 May 2015

# 2015 DIGITAL ANALYTICS



[www.iiea.com](http://www.iiea.com)

700K pageviews  
400K visitors



6.8K Followers

300K Impressions



1.9K Followers

1.59% Engagement Rate



8.5K Likes

4.5 Star Review



2.9K Subscribers

1.2M Views



## ESB 2015 PowerShift series

The IIEA and ESB continued their collaboration in 2015 with a series of lectures on the theme of *Power to the People*. Speakers in this series included **Jim Skea**, RCUK Energy Strategy Fellow and Professor of Sustainable Energy at Imperial College, London; **Hal Harvey**, Chief Executive of Energy Innovation LLC; and **Edward Lucas**, Energy Editor at the Economist.

These lectures were convened in the lead up to a major summit on the future of energy entitled *PowerShift: Why Everything You Thought You Knew About Energy Is Wrong*. The summit, which was held in the Mansion House, attracted over 300 delegates and was one of the highlights of the Institute's calendar in 2015.

High-profile national and international speakers delivered keynote addresses on the rapid changes taking place in the energy industry, with a particular focus on the evolving convergence between the energy and technology sectors, which has resulted in a paradigm shift in energy from the traditional utility centric model to the edge of the grid, where consumers now play a key role. The summit also addressed the impact of this power shift on the business model of utilities and on innovation in new technologies which open the way for the creation of 'smart homes' and 'smart grids' and which require utilities to re-think their relations with their customers in a new networked relationship.



Michael Liebreich



Maroš Šefčovič



Pat O'Doherty, Dr. Eleni Pratsini, Mark McGranaghan and Sean O'Driscoll



Amory Lovins

Speakers included **Maroš Šefčovič**, Vice President for Energy Union, European Commission; **Alex White**, T.D., Minister for Communications, Energy and Natural Resources; **Pat O'Doherty**, Chief Executive, ESB; **Michael Liebreich**, Founder, Bloomberg New Energy Finance; **Diarmuid O'Connell**, Vice President for Business Development, Tesla; **Scott McGaraghan**, Head of Energy Partner Products, Nest Labs; **Amory Lovins**, Cofounder and Chief Scientist, The Rocky Mountain Institute (video address); **Matthew Warren**, Chief Executive, Energy Supply Association of Australia; **Lorna Shearin**, Managing Director, RBC Capital and Markets; **Mark McGranaghan**, Vice President, Electric Power Research Institute; **Dr. Philip Lewis**, Chief Executive, VaasaETT; **Dr. Eleni Pratsini**, Director of IBM-Research, Ireland; **Seán O'Driscoll**, Chief Executive, Glen Dimplex; and **Killian McKenna**, Winner of 2015 EURELECTRIC Student Award.

Video and audio of the presentations can be accessed on the IIEA website: <http://www.iiea.com/ESB-FutureOfEnergy/index.html>



**Dan O'Brien**  
IIEA Chief Economist

## IIEA Project on European Economic Recovery

Dan O'Brien, the Institute's Chief Economist, finalised work on the European Economic Recovery project\* which he led (the final report was published in early 2016). The report focused on long run economic growth trends in Europe and set out a menu of policy options at EU level which could boost growth. As part of the research process for the report, he presented draft findings to IIEA members in March. More widely, he was also actively involved in the speaker programme, chairing and attending meetings throughout the year, and participating in IIEA groups.

Dan made numerous presentations domestically and internationally over the course of the year. In Ireland he presented to a range of bodies and organisations, including to: the Joint Oireachtas Committee on Finance, Public Expenditure and Reform; the annual gathering in Dublin of Ireland's ambassadors; the Economic and Social Research Institute's annual budget perspective's conference; the Institute of Public Administration; and to a preparatory meeting of the National Risk Assessment in the Department of the Taoiseach. Internationally, Dan presented at conferences and events in Beijing, Budapest, Hong Kong, Shanghai, Tokyo, Vienna and at the Wachau Forum in Austria and the Kraków Economic Forum in Poland.

Dan also maintained the profile of the Institute with frequent appearances in the domestic broadcast media and citations in the international media.

\*The project was kindly sponsored by: Glen Dimplex, PublicPolicy.ie, Smurfit Kappa and ESB.



## Joint Seminar hosted by IIEA and EU Commission Representation in Ireland

On 26 May 2015, the Institute and the European Commission Representation in Ireland hosted a joint seminar entitled *Consolidating Ireland's Recovery – What Next?*

At a time when the Irish economy was undergoing a nascent recovery, the seminar provided an opportunity to discuss the Commission's new Country Specific Recommendations (CSRs) and their implications for Ireland.

Participants included: **Pierre Moscovici**, European Commissioner for Economic and Financial Affairs, Taxation and Customs; **Dara Murphy T.D.**, Minister of State for European Affairs; **Stephen Kinsella**, Senior Lecturer in Economics at the University of Limerick; **Loretta O'Sullivan**, Group Chief Economist at the Bank of Ireland; and **Dan O'Brien**, IIEA Chief Economist.

Video and audio recordings of the event can be accessed on the IIEA website: <http://www.iiea.com/events/consolidating-irelands-recovery--what-next>



An Roinn Gnóthaí Eachtracha agus Trádála  
Department of Foreign Affairs and Trade

## IIEA and Irish Aid Development Matters

The Institute continued its series of development-focused events entitled *Development Matters*, organised in association with Irish Aid, the Government's development assistance programme. The goal of the series, which is now in its fifth year, is to bring the critical issues in development aid to the attention of a wider audience in Ireland, and to bring leading international policy figures and thought-leaders in development policy to Dublin. The focus of the series in 2015 was on the Sustainable Development Goals, crisis management, and global nutrition.

Speakers in the 2015 series included: **Amina J. Mohammed**, Special Advisor to UN Secretary General Ban Ki-moon on Post-2015 Development Planning; Selim Jahan, Director of the UNDP Human Development Report Office; **Kanayo F. Nwanze**, President of the International Fund for Agricultural Development; **John Ging**, Director of the United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA); and H.E. Ambassador **David Donoghue**, Permanent Representative of Ireland to the United Nations and Co Facilitator of the negotiations on the Sustainable Development Goals (SDGs).



## Enterprise Ireland Series

The Institute hosted two events in 2015 as part of the *Enterprise, Innovation and Public Policy* Lecture Series supported by Enterprise Ireland. The series is intended to explore the contours of the next generation of economic growth in Ireland and to reflect on how to stimulate innovation in key sectors of the economy.

Speakers in the 2015 series included **Richard Lester**, Founding Director of the Industrial Performance Center at MIT, who discussed *The Role of Education in Fostering Regional Economic Growth*; and **Reimund Neugebauer**, President of the Fraunhofer Gesellschaft, delivered an address on *Germany's High-Tech Strategy and the Fraunhofer Model*.

The Institute would like to thank Enterprise Ireland for their continued support in 2015.

## McCANN FITZGERALD

### IIEA/McCann FitzGerald Series on New Models of Regulation

An IIEA lecture series *New Models of Regulation*, which analysed the latest challenges facing regulators, was sponsored by McCann FitzGerald. Following a fascinating presentation on telecommunications regulation in November 2013 from **Robert McDowell**, the former US Federal Communications Commissioner, the series resumed in January 2014. **Lord David Currie**, Chairman of the UK Competition and Markets Authority, delivered an address on *Redesigning Regulatory Architecture – The UK Experience*. Later in the year, the Chief Business Commentator for the Financial Times, **John Gapper**, gave a paper on *Regulating the New Europe*, in which he explored the disruptive effects of rapid technological developments on traditional systems of regulation.

# 2015

## Research Programme

### Future of Europe Group

Chair: Marie Cross

The focus of the Future of Europe programme for 2015 was on the dynamics of the European institutions, particularly in light of the new composition of the European Commission and Parliament; exploration of the future of the EU from the perspectives of individual Member States; and migration, which presented the EU with one of its greatest challenges of the modern era.

As part of the long running European Council Presidency series at the IIEA, the Under-Secretary of State and Political Director at the Latvian Ministry of Foreign Affairs, **Eduards Stiprais**, addressed the IIEA on the Latvian Council Presidency Priorities, which focused on three overarching priorities: (i) creating a competitive Europe through structural reforms and growth-stimulating investment; (ii) developing the basis for a truly digital Europe; and (iii) promoting the role of the EU as an engaged actor on the global stage in trade, development and geopolitics.

The Institute also continued its tradition of inviting **Rory Montgomery**, Second Secretary General in the Department of the Taoiseach, to deliver confidential briefings after each European Council meeting. The IIEA would like to thank Mr. Montgomery for generously delivering these briefings, which provide valuable insights in to the dynamics and outcomes of these summits of EU leaders.

Other extremely interesting and valuable private roundtable discussions were held in January with **Ulrik Vestergaard Knudsen**, Secretary General of the Danish Ministry of Foreign Affairs and in April with **Andrew Duff**, former MEP from the United Kingdom.

At an event entitled *European Institutions: Challenges and Changes*, **H.E. Declan Kelleher**,



*Eduards Stiprais*

Ireland's Permanent Representative to the EU, outlined several changes in the structure and the leadership of the European institutions, which have taken place in the year under review. These structural changes, coupled with the shift at a policy level, from a focus on internal economic issues to external issues such as migration, which presents enormous challenges for all European institutions and member states alike.

Another thought-provoking Irish contribution on the Future of Europe was the speech by the leader of the Fianna Fáil party, **Micheal Martin T.D.**, in March, entitled *After Six Years of Crisis, Can the EU Survive?*



*H.E. Declan Kelleher*

The High Commissioner for Spain's nation-branding project, Marca España, **Carlos Espinosa de los Monteros**, outlined the multi-faceted task of rebuilding Spain's national image and reputation internationally in the post financial crisis period - a subject which was relevant to both Spain and Ireland as well as other EU member states, which had to restore their credentials and international reputation following the financial crisis.

This was followed by an address by the Secretary of State for European Affairs of the Czech Republic, **Tomáš Prouza**, on the future development of the EU from the perspective of the Czech Republic,



*Marie Cross and Michael Martin*

which at the time held the Presidency of the Visegrád 4. His speech covered key issues for the EU such as Energy Union, Brexit, migration and security, economic and monetary union and the digital agenda.

The issue of migration, which was arguably the greatest of the crises with which the EU was faced in 2015 was addressed in a major event in November, when **Pierre Vimont**, Former Executive Secretary General of the European External Action Service and Special Envoy of European Council President Donald Tusk to Valetta Summit on Migration, discussed the need for coordinated action by the EU and its partners in order to lessen the strain that illegal migration has placed on Member States.



*Dan O'Brien and Carlos Espinosa de los Monteros*

The chair of the Future of Europe group, Marie Cross, represented the Institute in a project entitled *Building Bridges Between National Perspectives of the European Union*. This project brings together experts from each of the 28 EU Member States to stimulate public debate on the future of Europe and to analyse the relationship between individual Member States and the EU. The IIEA contributed a chapter to an online publication as part of this project.

The IIEA was also represented at a number of external conferences throughout the year. Researcher Kathryn O'Donovan attended the Trans European Policy Studies Association (TEPSA) Pre-Presidency Conference on behalf of the Institute in Luxembourg in June and The Hague in November.

### Germany Group

Chair: Katherine Meenan

In 2015, the twenty fifth anniversary of German reunification, Germany was confronted with a number of new domestic and European challenges such as the migration crisis, the Greek sovereign debt crisis, the growth of PEGIDA and far-right extremism, and debates about the direction of the German economy.

The Institute's Germany Group closely followed these developments throughout the year and in December 2015, published a report entitled *Germany: Looking In, Looking Out*. The report comprises of a series of essays examining domestic politics, the relationship between the German Constitutional Court and EMU, the state of the German Economy, and Germany's changing demographic. Other topics analysed in this report include German defence policy and the relationship between Germany and its strategic partners in the EU; third countries such as Russia, China; and international organizations such as the UN.

The report concluded that although Germany assumed an explicit leadership role in the European response to the crises in Ukraine and Greece, there is evidence of a call for stronger German vision and leadership in the EU on one hand, and for a return to the more balanced 'community method' on the other.

A series of roundtables was held throughout the year to inform the members of the Group about German positions on all of these issues. **Dr. Ernst Hillebrand**, Head of International Policy Analysis unit in the Friedrich-Ebert-Stiftung (FES), shared



Tomáš Prouza and Marie Cross



Dr. Ernst Hillebrand and Katherine Meenan



Katherine Meenan and Josef Janning



Prof. Dr. Gerhard Hirschfeld and Pádraig Murphy

his insights on how German politicians and the German public view their country's role in the EU and how this is likely to evolve in the coming years.

The theme of German leadership was also the subject of an address by **Josef Janning**, Senior Policy Fellow on European Council Foreign Relations, who addressed the Institute on the subject of German engagement with the EU and the centrality of Germany in shaping European policy. He argued that Germany has been thrust into the position of leader by default.

In a comparison of the German and European economies, **Mr. Ralf Fuecks**, President, Heinrich Boell Foundation, reflected on sustainability. He focused on how to decouple economic growth from environmental consumption. In contrast to traditional Green party philosophy, which place the emphasis upon frugality and limits to growth, he called for a new model of sustainability using efficient technology, smart energy policy and proactive innovation.

As the European Migration Crisis expanded in scale and scope over the summer months, Germany took a leading role in addressing this issue. According to Stuttgart historian, **Prof. Dr. Gerhard Hirschfeld**, many Germans when confronted with the challenges posed by the refugee crisis in 2015 found themselves asking about the future of German identity. He discussed this issue at the IIEA in November both from a historical perspective and in the context of current debates in Germany.



Pierre Vimont

The IIEA paper *European Migration Crisis: Germany's Response*, written by IIEA Researcher, Erica Lee, examined the German response to the crisis and elaborated upon the factors that led to Germany's understanding of the crisis as a process to be addressed, rather than a problem to be ignored.

### UK Group

Chair: **Dáithí Ó'Ceallaigh**

The UK Group continued its twenty-year programme of events and publications in 2015, focusing on the UK's upcoming referendum on its European future and its implications for Ireland, the UK and EU.

### Britain and Europe: The Endgame – An Irish Perspective

In March 2015, the IIEA UK Group launched the third book in its series on the UK's relationship with the European Union, entitled: *Britain and Europe: The Endgame – An Irish Perspective*, edited by **Paul Gillespie** and **Dáithí Ó'Ceallaigh**. The book examined the consequences of a British withdrawal from the EU, placing particular emphasis on the consequences for Ireland, and explored the political, economic and business dimensions of Irish-British relations. The book was launched in several venues and received highly positive reviews in the Irish Times and Financial Times.



John McGrane, Paul Gillespie and Dáithí Ó'Ceallaigh



The formal launch for the book was held at the IIEA on 26 March, 2015, and was followed by further events throughout the summer. In April, Dáithí Ó'Ceallaigh presented *The Endgame* at a Chatham House event, with speakers including **Charles Grant**, Centre for European Reform; **Bruno Waterfield**, Brussels Correspondent, The Times; and **Jonathan Portes**, Director of the National



Professor Anand Menon

Institute of Economic and Social Research.

The book was presented at two further events in London. In June, **Paul Gillespie** and **Professor John Bradley** represented the Institute at a conference on the consequences of Brexit at the Federal Trust, and in July, Dáithí Ó'Ceallaigh took part in a conference at law firm Addleshaw Goddard, at which the pro-Brexit position was represented by Conservative MP, **John Redwood**.

A Brussels launch took place in May, when a number of the authors addressed a full-house at the IIEA Brussels branch. Earlier in the day, Dáithí Ó'Ceallaigh and IIEA UK Group member **John McGrane** presented *The Endgame* at a conference at the Centre for European Policy Studies (CEPS).

A further launch event took place in June at Queens University Belfast, and was hosted by **Professor David Phinnemore**, QUB, and **Jim FitzPatrick**, former journalist for BBC Northern Ireland and the Irish News.

In June, the authors presented a copy of the book to **Taoiseach Enda Kenny**. The Taoiseach said the book was a very useful contribution to Irish policy thinking on the issue of the UK's future relationship with the EU.

### The UK and the EU

Later in 2015, the programme focused on the upcoming British renegotiation, beginning with an address by **Professor Anand Menon**, Director and Research Co-ordinator of a new Economic and Social Research Council initiative in Britain called *The UK in a Changing Europe*. In his speech, *The Future of Britain and the EU*, Prof Menon outlined the renegotiation process, the possible outcomes of the referendum and the ensuing longer-term implications for UK-EU relations.



An Taoiseach Enda Kenny

In his address to the Institute, Director General, **Jonathan Faull**, who is the Head of the Task Force for Strategic Issues related to the UK Referendum, provided the European Commission perspective on issues appertaining to the UK's EU membership referendum. In his speech, entitled *The British Referendum*, Director General Faull addressed the timeline for the referendum; the changing





Jonathan Faull

nature of politics in Europe and its implications for the EU; the four key negotiation points for the UK; and finally, possible outcomes for both the EU and the UK.

**Professor Richard Whitman**, University of Kent, delivered a speech, entitled *All Costs and No Benefits? The Implications of a Brexit for the UK's Foreign and Security Policy*. He argued that in a post Brexit scenario, the UK would still remain intertwined with the successes and failures of the EU, and would be heavily occupied in attempting to influence the EU's policy agenda from the outside.

In November, the Institute co-hosted a major event with Queens University Belfast (QUB), the Irish Association for Cultural Economic and Social Relations and the Irish Department of Foreign Affairs and Trade. At this important event, **Charles Flanagan, T.D.**, Irish Minister for Foreign Affairs and Trade, and **Arlene Foster**, MLA, Northern Irish Minister for Finance and Personnel, provided their unique perspectives on the implications of Brexit for Northern Ireland and for British-Irish relations. This seminar was the first public North-South ministerial dialogue on the subject of Brexit.

### Other activities

The UK Group undertook numerous research trips during the course of the year, including bilateral meetings with senior European Commission officials in Brussels, British and Irish Academics and policy experts, and politicians from Ireland, Northern Ireland and Scotland, representatives of the Irish government and civil service.

In July, an IIEA delegation including Brendan Halligan, John McGrane, Paul Gillespie and Andrew Gilmore, participated in a private seminar at Edinburgh University, in which academics from 20 Member States exchanged views on the UK referendum. Paul Gillespie subsequently represented the Institute in a public panel discussion.

In October, IIEA Senior Researcher Andrew Gilmore represented Ireland at a mock European Council in Brussels, which was organised by the think-tank CEPS. The meeting aimed to simulate the conditions of the UK's EU reform negotiations, and saw contributions from 16

Member States.

IIEA Researchers Andrew Gilmore and Eoin O'Keefe also contributed to a publication by the European Council on Foreign Relations' (ECFR) entitled *The UK Renegotiation Matrix*, which presented views from the other 27 Member States on the UK's reform demands.

## Wider Europe

### European Neighbourhood Policy

Chair: Ron Hill

Events of recent years have called into question the efficacy of the ENP, and the European Commission launched an extensive review of the policy in 2015. The Institute hosted an event on the topic of Europe's neighbourhood in May with **Simon Mordue**, Director of Strategy and Turkey, DG NEAR of the European Commission, who discussed *The Future of the Neighbourhood Policy* and the implications for Europe and its neighbours.



Simon Mordue

### Enlargement

Chair: Andy O'Rourke

The European Union adopted its new Enlargement Strategy on 10 November 2015, and shortly thereafter the Institute hosted its annual Enlargement Briefing. On this occasion, **Erwan Fouéré**, Associate Fellow, CEPS, discussed the new elements of the enlargement strategy, and argued that the unfolding refugee crisis has added



Tony Brown and Erwan Fouéré

another dimension to the difficulties the EU has faced in this area, while at the same time underlining the critical importance of strengthening the European perspective for the Balkan countries and Turkey.

The Institute would like to extend its sincerest thanks to **Andrew O'Rourke**, the outgoing Chair of the Enlargement Group, for his valuable commitment over many years to the Enlargement group and for his guidance and wise advice to the IIEA, which is greatly appreciated. He is succeeded as Chair of the Enlargement Group in 2016 by IIEA Senior Fellow, Tony Brown.

## Economics and Finance Lecture Series

The Economics and Finance Lecture Series is a front-of-house programme of high-level lectures and seminars, open to the general membership of the Institute, on the major issues and themes relating to the Irish, European and global economies. The aim of this series is to engage Institute members, civil servants, policymakers, academics and the media on the key questions and challenges in this area.

The introductory lecture in 2015, by **John Van Reenen**, Professor of Economics at the London School of Economics, in January entitled *Solving the Growth Puzzle* investigated the factors contributing to the problem of low growth in the EU, low jobs, and low wages since the Great Recession. He also explored possible policies,



John Van Reenen

which could be used to sustain prosperity in the decades to come.

In February **Guy Ryder**, Director-General of the International Labour Organizations, gave a speech at the Institute entitled *After the Crisis: Challenges for Labour Markets, Now and In the Future*. Mr. Ryder's speech examined the current state of labour markets and the drivers of major change, at a time when governments across the globe are giving priority to generating growth and jobs.

**Dan O'Brien**, Chief Economist at the IIEA, gave a lecture



Guy Ryder

in March on the topic of *The European Economy - Policy and Prospects*. This lecture was part of an IIEA project entitled the European Economic Recovery Programme. In his presentation, Dan O'Brien discussed the anaemic



Már Guðmundsson and Patrick Honohan

European recovery since 2008 and the European-level policy options which could halt or reverse it.

In April **Már Guðmundsson**, Governor of the Central Bank of Iceland, gave a keynote address on *Iceland's Crisis and Recovery: Facts, Comparisons, and the Lessons Learned*. In his address, Governor Guðmundsson analysed the build-up of macroeconomic and financial imbalances in Iceland in the period leading up to the 2008 crisis. He then described the policy responses adopted, Iceland's subsequent recovery, and the unfinished business with regard to capital controls.

In May, the IIEA and European Commission ran a joint seminar on the European Commission's Country Specific Recommendations for Ireland. This was the second seminar in this annual series and was entitled *Consolidating Ireland's Recovery – What Next?* Keynote addresses were delivered by **Pierre Moscovici**, European Commissioner for Economic and Financial Affairs, Taxation and Customs, and **Dara Murphy** T.D., Minister of State for European Affairs. A discussion by a panel of experts, including **Stephen Kinsella**, Senior Lecturer in Economics at the University of Limerick, and **Loretta O'Sullivan**, Chief Economist of the Bank of Ireland, ensued which was chaired by **Dan O'Brien**, IIEA Chief Economist, the audience participated actively in a Q&A

session.

In June, **Jens Ulbrich**, Chief Economist at the Deutsche Bundesbank, gave a keynote address entitled *Current Issues in European Monetary Policy*. In which he discussed the latest economic outlook, before examining the monetary policy response adopted by the ECB, with a special focus on quantitative easing. He concluded by outlining a number of elements crucial to strengthening the regulatory framework of European Monetary Union.

One of the highlights of the year was the address by **Jonathan Hill**, European Commissioner for Financial Stability, Financial Services and Capital Markets Union, which took place at the IIEA on 15 June, 2015. Commissioner Hill identified and discussed the three main themes which the Action Plan for Capital Markets Union would address, namely: increasing funding options



Johnathan Hill

for businesses; increasing opportunities for investors; and increasing cross-border investment.

In July, **Laura van Geest**, Director of the CPB Netherlands Bureau for Economic Policy Analysis, gave a lecture on *Costing Election Manifestos: The Dutch*



Laura van Geest

*Experience*, in which she explained the history of costing election manifestos, its reach and its impact on Dutch politics.

At the beginning of September 2015, the IIEA and European Commission held a joint seminar on the

topic of *Transatlantic Relations and TTIP*. At this event **David O'Sullivan**, EU Ambassador to the United States, delivered a keynote address which was followed by a discussion amongst a panel of experts, including **Tom Healy**, Director of the Nevin Economic Research Institute (NERI), **Gina Quinn**, Chief Executive of Dublin Chamber of Commerce, and **Dan O'Brien**, the IIEA's Chief Economist, and a Q&A session with the audience. The seminar aimed to foster an informed debate on the economic, social and political implications of TTIP.



James K. Galbraith, Ruairi Quinn and Heiner Flassbeck

Participants reflected on challenging issues such as the Investor State Dispute Settlement clause, the projected economic costs/benefits, and the wider implications of TTIP for transatlantic relations.

A seminar on *The Future of the Eurozone* was held at the Institute on 11 September 2015. Speakers at this event included **James K. Galbraith**, Professor at the Lyndon B. Johnson School of Public Affairs, University of Texas; **Heiner Flassbeck**, former State Secretary in the German Ministry of Finance; and **Alan Dukes**, former Irish Minister for Finance; and was chaired by **Ruairi Quinn** T.D.

In November, **George Papandreou**, former Greek Prime Minister, delivered a keynote address entitled *A New Vision for Europe and Greece: The Only Way Forward*, in which he argued there was an underlying problem with Greek institutions which required greater transparency, and reforms in the tax system and bureaucracy in order to produce a working democracy and economy. At the same



George Papandreou

time, he argued that the Eurozone itself has an incomplete architecture which requires reform.

In a presentation on 20 November, 2015 entitled *A Europe Fit for the 21st Century*, **Alain Lamassoure**, a Member of the European Parliament and Chair of the



Dan O'Brien and Alain Lamassoure

Special Committee on Tax Rulings, outlined how the Lisbon Treaty equipped the EU with a fresh, democratic and wide-ranging toolbox which, once political leadership was shown, could be used to deal with the crises currently facing Europe.

**Niamh Moloney**, Professor of Financial Markets Law at the London School of Economics, gave the final lecture of the year on 27 November 2015 entitled, 'Ever



Niamh Moloney

*Closer Financial Union? And if Not, What?*, in which she examined the appropriate role of the EU in regulating financial markets in the wake of the seismic crisis-era reforms, and in light of current Capital Market Union developments, and explored the prospect of tensions between the euro area and the Single Market.

### Economists Group

*Chairs: Pat McArdle and David Croughan*

The Economists Group is a long-established network of economists, who meet on a monthly basis to discuss issues of current economic interest. The Group comprises

leading economists from a variety of financial institutions, banks, government departments, NGOs, trade unions, academia and research institutes. The group holds private meetings, which are addressed by prominent economists on significant issues for the Irish and European economies.

### Events

On 21 January, **Ronan Lyons**, Assistant Professor of Economics at TCD, addressed the first meeting of the year to group entitled *Why Would Anybody Oppose Higher Standards for Housing?*

**Michael Tutty**, current member of the Irish Fiscal Advisory Council, gave a presentation to the group on 20 February on the initiative undertaken by President of the European Commission, **Jean-Claude Juncker**, to put in place a European Fund for Strategic Investment.

Following the introduction of quantitative easing by the ECB, **Gabriel Fagan**, Chief Economist of the Central Bank of Ireland, addressed the group on 11 March on *The Unconventional Monetary Policy of the ECB*.

On 22 April **Alan Ahearne**, Professor and Head of Economics at NUIG, gave a presentation to the group based on his work with the IMF entitled *Structural Policies in IMF Surveillance: An Application to Ireland and the Euro Area*.

The group welcomed **Zsolt Darvas**, Senior Fellow at Bruegel, to the Institute on 12 May to give an address on *Assessing the European Fiscal Framework*. The address examined whether the current fiscal framework could ensure debt sustainability and adequate fiscal stabilisation in Europe.

On 24 June **Alan Renwick**, Professor of Agriculture and Food Economics at UCD, gave an address entitled *White Gold? Opportunities and Challenges for the Irish Agri-food Sector*. This was a timely presentation given the recent lifting of milk quotas by the European Union.

On 8 July, **Thomas Conefrey**, Chief Economist of the Irish Fiscal Advisory Council, presented *IFAC's Fiscal Assessment Report, June 2015*, a major focus of which was Ireland's new Medium-Term Budgetary Framework.

Following the annual August break, **Jeffrey Frank**, Director of the IMF Europe Office, gave a presentation to the group entitled *The Euro Area, Crisis and Recovery* in which he examined the areas where the IMF believe a stronger collective push is needed to strengthen the recovery in the Eurozone.

On 14 October, **John FitzGerald**, Research Affiliate at the ESRI, gave his annual analysis of the Irish Government budget for the coming year, entitled *Budget 2016 - An*

*Analysis.*

The final meeting of the year took place on 16 November, when **Edgar Morgenroth**, Associate Research Professor at the ESRI, gave a presentation to the group based on a recent ESRI publication entitled *The Possible Economic Impacts of Brexit*.

**Economic Governance Group**

*Chair: Michael Tutty*

The Economic Governance Group is a high-level working group, which analyses the continuing reform of Europe's economic governance architecture and publishes analytical papers detailing the implications for Ireland and Europe.

The Group held seven meetings over the course of 2015 examining topics such as improvements to the European Semester process, the European Commission's recommendation on France's excessive government deficit, flexibility in the Stability and Growth Pact, the country specific recommendations produced by the European Commission, and the European Commission's Investment Plan.

Presentations were also given to the Group by **Donal Donovan**, former Council Member of the Irish Fiscal Advisory Council, as well as **Benjamin Angel**, Director for Finance, Relations with the EIB and Relations with International Institutions, at DG ECFIN in the European Commission.

The group produced three publications in 2015. In March, the group made a submission on the Analytical Note *Preparing for Next Steps on Better Economic Governance in the Euro Area*; in April, the Group made a submission to the Review of the Irish Fiscal Advisory Council; and in October the Group published comments on the Five Presidents' Report, *Completing Europe's Economic and Monetary Union*.

On 4 November, Group Chair **Michael G. Tutty** and **Alan Dukes** addressed the Joint Oireachtas Committee on European Union Affairs on the Group's comments on the Five Presidents' Report.

**Digital Future Group**

*Chairs: Eamon Ryan and Joyce O'Connor*

The Digital Future Group continued its series of high level events and seminars in 2015, focusing on the priorities of the Digital Single Market programme. A variety of experts addressed the members on issues such as data privacy, open data, innovation and the fourth industrial revolution, the phenomenon of the convergence of

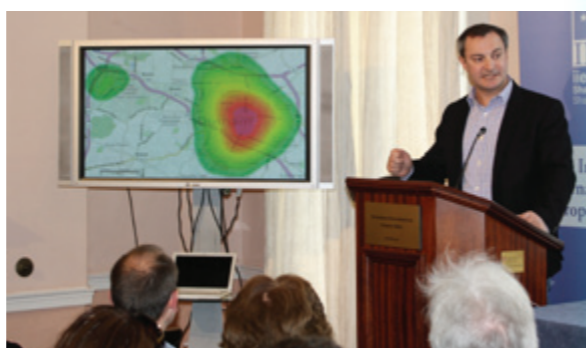


*Prof. Luciano Floridi and Joyce O'Connor*

finance and new technologies in Fintech, digital literacy, education for the knowledge economy, digital inclusion and citizen engagement.

**Professor Luciano Floridi**, Professor of Philosophy and Ethics of Information at Oxford University, gave a fascinating address on *The Fourth Information Revolution and its Ethical and Policy Implications*. Professor Floridi argued that as the boundaries between online and offline lives continue to blur, this will change the way individuals relate to each other and to society.

Digital inclusion and citizen engagement was a theme discussed in the Institute in 2015 by **Prof. Dr. Gesche Joost**, Germany's Digital Champion and Professor of Design Research at Berlin University of the Arts, who outlined how her research and design team promote digital inclusion with outreach projects in communities. She also discussed the concept of 'digital serenity', which allows citizens to own their data and to take ownership of their engagement with the digital world.



*Dr. Jonathan Reichental*

In June, **Dr. Jonathan Reichental**, Chief Information Officer, City of Palo Alto, CA, discussed the use of open data by the City of Palo Alto. He argued that open data can be used as a tool by local governments to increase citizen engagement in public life. The examples provided by Dr. Reichental were designed to show that data driven decision-making has changed how local government provides services and contribute to greater public engagement.

**Jan Gulliksen**, Sweden's National Digital Champion and Professor of Human-Computer Interaction at KTH



*Stephen Brennan, Joyce O'Connor, Jan Gulliksen and Jim Devine*



*Neelie Kroes*

Royal Institute of Technology, discussed the theme of *Human-Computer Interaction and its Societal Impact*. He discussed ways to plan and conduct research with the aim of improving society, and also showed how research knowledge can influence politics and public policy making.

**Neelie Kroes**, The Netherlands Special Envoy for Startups, and former EU Digital Commissioner, joined **Sigrid Johannisse**, Director of StartupDelta, in a seminar to address the topic *How Startups Transform the Economy*. The importance of facilitating change, disruption and innovation in European economies to encourage growth and entrepreneurship was the central theme of this seminar.

In December, **Barry Downes** CEO of the



*Barry Downes*

Telecommunications Software and Systems Group in Waterford, gave a comprehensive overview of the opportunities and challenges created by digital innovation in Fintech. He also presented some of the key trends to expect in 2016, as he expects industries involved in augmented reality and virtual reality to grow and to revolutionise sectors such as education and health.

**Enterprise Ireland Innovation Series**

The Institute hosted two major events in 2015 as part of the *Enterprise, Innovation and Public Policy Lecture Series* supported by Enterprise Ireland. The series is intended to explore the next generation of economic growth in Ireland and how to spur innovation in key sectors of the economy.



*Richard Lester*

In April, **Richard Lester**, Founding Director of the Industrial Performance Center at MIT, delivered an address entitled *The Role of Education in Fostering Regional Economic Growth*. Based on an Industrial Performance Center study of industrial clusters in the USA, UK, Scandinavia and Japan, Professor Lester considered how universities can accelerate regional economic development.

In May, **Reimund Neugebauer**, President of the Fraunhofer Gesellschaft, delivered an address on *Germany's High-Tech Strategy and the Fraunhofer Model*. In his address, Professor Neugebauer outlined Fraunhofer's approach to stimulating innovation in Germany and described the paradigm shift that is anticipated in



*Reimund Neugebauer and Don Thornhill*

manufacturing over the next decade as ICT takes on a growing role in the production process.

The Institute would like to thank Enterprise Ireland for their continued support.

### Justice and Home Affairs Group

Chair: *Nora Owen*

The Justice and Home Affairs Group monitors and analyses developments in the EU Area of Freedom, Security and Justice. The focus of the 2015 work programme was on developments in EU Justice and Home Affairs policy, particularly with regard to migration, data protection, cyber security and counter-terrorism.

**Helen Dixon**, the then newly appointed Data Protection Commissioner for Ireland, opened the 2015 events programme with a keynote address on *Data Protection and Privacy in the Digital Age*. Ms. Dixon discussed the



*Helen Dixon*

major issues facing both the public and private sectors in Ireland with regard to data protection and examined the impact of the new EU Data Protection Regulation on Ireland. Ms. Dixon identified a number of her strategic goals regarding her new role, namely, the expansion of resources in 2015 and the deepening role of the Office of the Data Protection Commission as a whole.

Just days after the European Court of Justice released its judgment in the ground-breaking *Schrems* case on data privacy in October 2015, **Giovanni Buttarelli**, European Data Protection Supervisor (EDPS), gave a keynote address which considered the role of citizens and organisations in data protection. Mr. Buttarelli argued that it is an opportune time to have a societal discussion on digital ethics, as data protection is no longer the sole domain of technology engineers.

Cyber-security constituted one of the key themes for the Group in 2015, **John Carlin**, US Assistant Attorney General for National Security, addressed a full house in a keynote speech entitled *National Cyber Security: Risks and Responses*. Assistant Attorney General Carlin outlined



*Giovanni Buttarelli*



*Nora Owen and John Carlin*

the new strategy, which the US Justice Department has adopted to address national security cyber incidents. He focused on corporate cyber risks and highlighted post-intrusion strategies for companies, which have become increasingly vulnerable to cybercrime. Assistant Attorney General Carlin also discussed ISIL's use of social media to attract new recruits and examined the stated desire of terrorist groups to use cyber-enabled means of destruction.

The **Rt Hon. Dominic Grieve**, MP for Beaconsfield and former UK Attorney General, in his speech, *Where is Britain Going?*, outlined the argument for Britain to remain part of the European Convention on Human Rights ahead of the proposed British Bill of Rights. Mr. Grieve also discussed the upcoming referendum on Britain's membership of the EU and the implications for the United Kingdom and the EU. He concluded by examining the question of Scottish independence in light of the referendum in September 2014 and the overwhelming SNP majority achieved in Scotland in the general election in May 2015.



*Rt Hon. Dominic Grieve*

**Professor Louise Richardson**, an internationally renowned scholar of terrorism and security studies, analysed lessons learned about the nature and root causes of terrorism and how they have changed in the last few decades. In her speech, *Terrorism: What Have We Learned?*, she discussed the challenges involved in counter-terrorism, as the resources of terrorist groups evolve. She concluded with an overview of global conflict situations and extrapolated the key elements of these conflicts relating to terrorism now and in the future.



*Pat Doherty, Eleni Pratsini, Mark McGranaghan and Sean O'Driscoll*

### Energy Group

Chair: *Eamon Ryan*

The IIEA and ESB hosted a major summit on Future of Energy entitled *PowerShift: Why Everything You Thought You Knew About Energy Is Wrong*. This was one of the highlights of the Institute's 2015 calendar and provided the centrepiece for continued collaboration between the IIEA and ESB in 2015. Over 300 delegates from across Ireland attended the conference on Friday, 18 September.



*Brendan Halligan, Maroš Šefčovič, Alex White T.D., Pat Doherty and Tom Arnold*

The Institute would like to thank the ESB for its generous support of this conference.

Throughout the day, a wide range of expert speakers reflected on the revolutionary changes taking place in the energy sector due to the convergence of the information technology sector and energy sector. The speakers engaged with delegates on the implications of this for business, the economy and for the consumer in Ireland. The debate focused in particular on the impact of increased connectivity and distributed generation on the existing energy paradigm and how this was transforming the old centralised energy model to a new one, which shifts the power from the centre to the edge of the grid and empowers consumers.



*Alex White T.D. and Helen Dixon*

The line up of speakers included:

**Maroš Šefčovič**, Vice President for Energy Union, European Commission

**Alex White**, T.D., Minister for Communications, Energy and Natural Resources

**Michael Liebreich**, Founder, Bloomberg New Energy Finance

**Diarmuid O'Connell**, Vice President for Business Development, Tesla

**Scott McGaraghan**, Head of Energy Partner Products, Nest Labs

**Amory Lovins**, Co founder and Chief Scientist, The Rocky Mountain Institute (video address)

**Pat O'Doherty**, Chief Executive, ESB

**Matthew Warren**, Chief Executive, Energy Supply Association of Australia

**Lorna Shearin**, Managing Director, RBC Capital and Markets

**Mark McGranaghan**, Vice President, Electric Power Research Institute

**Dr. Philip Lewis**, Chief Executive, VaasaETT

**Dr. Eleni Pratsini**, Director of IBM-Research, Ireland

**Seán O'Driscoll**, Chief Executive, Glen Dimplex

**Killian McKenna**, Winner of 2015 EURELECTRIC Student Award

The Summit built on themes raised in three earlier lectures in 2015, which were part of the annual IIEA and ESB Series entitled: *Power to the People*.

In the first keynote address, **Jim Skea**, RCUK Energy Strategy Fellow and Professor of Sustainable Energy at



Imperial College, London, reviewed the renaissance of energy innovation currently taking place and outlined diverging push and pull factors in the public and private sectors, which will determine the shape of the future energy paradigm.

In the second address, entitled: *The Great Reinvention of the Electric Utility*, **Hal Harvey**, Chief Executive of Energy Innovation LLC argued that the degree of technological innovation arrived at, means that decarbonisation is now possible but that this new context would require a great reinvention of the electric utility.

**Edward Lucas**, Energy Editor at the Economist, reviewed the geopolitical context in which this shift is taking place, with a particular focus on Europe's gas supply and its shift away from dependence on Russia.

At a EU policy level, the main development in 2015 was the concept of a European Energy Union and this was a major focus of the Energy Policy Group in 2015. In addition to the keynote address of Vice President Šefčovič at *PowerShift*, **Tadhg O'Briain** of the European Commission's Secretariat General, delivered a detailed briefing of the next legislative steps for Energy Union in May.



*Brendan Halligan, Finn Mortensen and Eamon Ryan*

The Energy Policy Group continues to draw on examples of best practice from abroad. Denmark has long been a leader in energy, and in October the IIEA hosted **Finn Mortensen**, Executive Director of State of Green (the official green brand for Denmark), for a keynote address entitled, *Delivering a Transition to a Green Growth Economy*.



*Lorcan Lyons and Tyler Bryant*

This was followed by a seminar on *New Perspectives on Energy Efficiency* with **Lorcan Lyons** and **Tyler Bryant** from the International Energy Agency.

The Institute also hosted two events on this theme with the support of EirGrid in 2015. First, **Brendan Devlin**, Adviser in DG Energy at the European Commission, gave a keynote address entitled *Leadership on Renewables and Grids: Why Europe Needs Ireland and What to Do about It*.

Then, **Klaus-Dieter Borchardt**, Director of the Internal Market at the European Commission, was joined by



*Brendan Devlin*



*Klaus-Dieter Borchardt*

**Garrett Blaney**, Chairperson at the Commission for Energy Regulation, for a comprehensive seminar on *Integrating Renewables Across the EU*.

The Institute would like to thank EirGrid for their continued support.

### Climate and Environment Group

*Chair: Peter Brennan*

2015 was a pivotal year for climate policy, culminating in the UN Climate Conference in Paris (COP 21) in December. The Climate and Environment Group's work programme reflected the renewed urgency of reaching an international agreement on climate change by focusing both on the international negotiations and on the challenge of communicating climate change and the implications of climate change for agriculture.

### The Path to Paris

The Institute's programme of speakers on the UN negotiations to reach an international agreement on



*David Walsh and Joseph Curtin*



*James Cameron*

climate change in 2015 began in January, with a briefing from **David Walsh**, Assistant Secretary in the Department of Environment, Community and Local Government, on the COP 20 conference held in Lima in 2014.

The debate continued throughout the year as speakers such as **James Cameron**, Chairman of the Overseas Development Institute, discussed how non-state actors might contribute to a successful outcome in Paris, while **Matthew Bell**, Chief Executive of the UK Committee on Climate Change, outlined the importance of robust mechanisms for measuring and monitoring climate change commitments made in Paris and beyond. Finally, in December, **Dr. Diarmuid Torney** discussed the outcome of COP 21 and the continued case for European leadership.

### Communicating Climate Change

The plethora of scientific analysis and popular commentary on climate change, represents a challenge to policymakers, businesses and the general public as they seek to engage



*Matthew Bell and Joseph Curtin*



*Diarmuid Torney*



Jon Ashton

with this issue. In a wide-ranging address entitled *Climate Change and the Politics of Loss and Renewal in Europe*, the former UK Special Representative for Climate Change, **John Ashton**, asked whether there is an opportunity in the politics of climate change to engage with the wider public and rebuild politics more generally. This event was kindly supported by Philip Lee Solicitors.

Building on this theme, **Bob Ward**, Policy and Communications Director at the Grantham Research Institute, LSE, discussed strategies for governments and policymakers to engage the public on climate change amidst the deluge of often misleading information encountered in the media.

An increase in extreme weather events is one of the most immediate and easily understandable symptoms of climate change. In a roundtable briefing, **Myles Allen**, Professor of Geosystem Science at the University of Oxford, explored the complex link between climate change and specific extreme weather events, including those in Ireland. This event was held in association with the Environmental Protection Agency.

### Agriculture and Climate Change

The place of agriculture in international discussions on climate change is of particular relevance to Ireland and was the focus of a seminar to launch the New Climate Economy report in Ireland, at which **Mary Robinson** discussed with **Christopher Delgado**, Senior Fellow at the World Resources Institute, the global opportunities to boost investment and productivity while reducing emissions in the agriculture and forestry sectors.



Mary Robinson and Christopher Delgado

The Institute welcomed New Zealand's Minister of Trade and Climate Change Issues, **Tim Groser**, to present a New Zealand perspective on agriculture in the pathway to Paris. These events complemented the work of a major IIEA project entitled the IIEA and RDS Leadership Forum on Climate-Smart Agriculture.

### The Climate Smart Leadership Forum

*Chairs: Tom Arnold and Joseph Curtin*

The IIEA and RDS Leadership Forum on Climate-Smart Agriculture was launched by Irish Minister for Agriculture, **Simon Coveney, T.D.**, in March 2015. The Forum was established to identify innovative, ambitious and pragmatic solutions for Irish agriculture within the context of climate change. Climate-smart agriculture involves sustainably increasing agricultural productivity and incomes, adapting and building resilience to climate change while reducing greenhouse gases emissions.



Simon Coveney, T.D. and Tom Arnold

The Forum is supported by a number of public and private sector companies and organisations and is run in conjunction with the Royal Dublin Society. The Institute would like to thank the RDS for their continued partnership in the project.



Building on the launch of the Forum by Minister Coveney, the IIEA and RDS hosted a series of events with leading international speakers with a view to provoking discussion on climate-smart agriculture in Ireland. In April, **Forbes Elworthy**, Chief Investment Officer at Craigmore Sustainable, responsible for over 40 New Zealand farms, outlined the opportunity for farmers in climate-smart agriculture. He was joined by **Mike Magan**, a dairy farmer from Co. Longford, who discussed the implications of climate-smart agriculture from an Irish farmer's perspective. Subsequently, **Prof. Alan Matthews**, TCD, discussed policy measures to incentivise climate-



Forbes Elworthy

smart agriculture in Ireland, while **Prof. Rogier Schulte**, Teagasc, outlined 'Functional Land Management' as a means for meeting both agricultural and environmental objectives.



Prof. Alan Matthews, Audrey O'Shea and Tom Arnold

In a major keynote address, **Peter Wehrheim**, Head of Unit, DG Climate Action, European Commission, outlined how agriculture, land use and forestry might be included in the EU 2030 Framework, a subject of great significance to Ireland. This event was hosted with the Department of Agriculture, Food and the Marine as an Open Policy Debate as part of the Civil Service Renewal plan.



Prof. Rogier Schulte

Adding to the range of EU and Irish viewpoints, **Mark Manis**, Senior Climate Change Policy Advisor in the US Department of Agriculture, provided a US perspective on climate-smart agriculture. Two events focused on climate-smart agriculture from a developing country perspective: **Sir Gordon Conway**, Director of Agriculture for Impact



Mauro Poinelli, Tom Arnold, Peter Wehrheim, Audrey O'Shea, Jim Bergin and Tom Kirley

of Professor of International Development at Imperial College, outlined the findings of the recent Montpellier Panel Report on climate change and agriculture in Africa; while **Bruce Campbell**, Director of the CGIAR Research Programme on Climate Change, Agriculture and Food Security, drew on examples of international best practice to demonstrate how climate-smart agriculture can benefit farmers in all parts of the world.

Finally, **Rob Bailey**, Research Director for Energy, Environment and Resources at Chatham House, presented research suggesting that there is a significant lack of public awareness of the links between certain types of agricultural activity and climate change.

The Institute and the RDS also hosted two expert workshops which were designed to bring key stakeholders together to discuss the major issues related to climate-smart agriculture in Ireland and internationally. These workshops will feed into a final report in July 2016.

### Workshop: Towards a Sustainable Agriculture

In October, researchers and representatives from farming, industry, government and finance based in Ireland and the Netherlands gathered for an expert workshop on sustainable agriculture at the IIEA in Dublin. The workshop was organised by the IIEA and the Netherlands Embassy, in partnership with the Irish Department of Agriculture, Food and the Marine and the Netherlands Ministry of Economic Affairs, and with participation



Owen Lewis, Sir Gordan Conway and Tom Arnold

from the OECD and the European Commission. Its purpose was to consider agricultural policy in the medium and long-term, in preparation for the OECD agricultural ministers' meeting expected to take place in April 2016.

In the first session, the audience heard addresses from **Frank van Tongeren**, Head of Division, Trade and Agriculture Directorate, OECD; **Rogier Schulte**, Leader – Translational Research on Sustainable Food Production, Teagasc; and **Tassos Haniotis**, Director, Economic Analysis, DG Agriculture, European Commission. In the second session, **Bríd Cannon**, Assistant Secretary, Department of Agriculture, Food and the Marine, delivered an address giving the Irish perspective and this was followed by a series of breakout sessions on issues such as price volatility, climate change and investment in the context of 2020 CAP reform.



Tassos Haniotis



Dutch Workshop



Frank van Tongeren

### Foreign Policy Group

Chair: Pádraig Murphy

The year 2015 witnessed deepening crises in the Middle East and North Africa, a war and fragile peace in Eastern Ukraine, and the worst refugee crisis since the second World War. These presented the EU with profound challenges in its efforts to position itself as a “stronger global actor”, and were the focus of the Institute’s Foreign Policy events programme.

The first address of the 2015 series, entitled *Europe’s Three Crises*, was delivered by **Gideon Rachman**, Chief Foreign Affairs Commentator at the Financial Times, who discussed the challenge for Europe of responding to the crises on its borders, while tackling growing Euroscepticism in the EU.

As the year continued, crisis response was to become a central theme of the events programme. In February, the Institute hosted a seminar entitled *Libya’s Descent Into Civil War*, detailing the causes of the Libyan civil war and possible means of managing the crisis. Speakers at the seminar included **Mary Fitzgerald**, Journalist and Contributor to the book *The Libyan Revolution and its Aftermath*. Ms. Fitzgerald was joined by her co-contributor **Peter Cole**, and **Dr. Fatima Hamroush**, Former Health Minister of Libya.

In November, **Michael E. O’Hanlon**, Director of Foreign Policy Research and Co-Director of the Center for 21st Century Security and Intelligence, at the Brookings



Gideon Rachman



Peter Cole, Mary Fitzgerald, Dr. Fatima Hamroush and Pádraig Murphy



Michael E. O’Hanlon

Institute, touched on another of the major issues facing the West when he addressed the topic of *Defeating ISIS*.

Also on the topic of the Middle East, the Institute in March hosted a private briefing with **Vincent Fean**, UK Consul General in East Jerusalem, 2011-2014. Mr. Fean discussed the Israeli-Palestinian conflict with particular emphasis on the viability of the two-state solution.

Russia and the Eastern Neighbourhood was again a substantial focus of the Foreign Policy programme in 2015 and the first event on this topic was a private briefing for members from **Eoin O’Leary**, then Ireland’s Ambassador to the Russian Federation.

In June, the Institute hosted **John Lloyd**, Contributing Editor at the Financial Times. In an address entitled *The Closing of the Russian Mind?* Mr. Lloyd argued that Russia’s restrictive legislation on NGOs represents a step backwards for Russian society and had contributed substantially to the escalation in tension between Russia and the West.



John Lloyd and Ron Hill

In November, **Patrick Keatinge**, Professor Emeritus at TCD and Co-Chair of the IIEA Security and Defence Group, provided a private briefing to members, in which he examined the current state of the Ukraine crisis, the possible scenarios for the future, and the implications of the crisis for both the European Union and Ireland.

Also in November, the Institute hosted **Dr. Bobo Lo**, Associate Fellow, Russia and Eurasia Programme, Chatham House, who presented on the topic of his book



Dr. Bobo Lo

*Russia and the New World Disorder*. In what was a highlight of the Foreign Policy programme, Dr. Lo examined the interplay between Russian foreign policy and an increasingly uncertain and complex global environment.

In December, **Dr. Neil Melvin**, Director of the Armed Conflict and Conflict Management Programme at the Stockholm International Peace Research Institute (SIPRI). Dr. Melvin argued that the EU has become an increasingly marginal player in this region, and that recent developments in Central Asia highlight the need to redefine European foreign and security policies.

In September, a standalone seminar was organised by the IIEA in association with the Embassy of the Republic of Korea, entitled *Exporting the Northern Irish Peace Process: Lessons for the Korean Peninsula*. Speakers at the event were **Dr. Kyuryoon Kim**, Senior Research Fellow at the Korean Institute for National Unification (KINU), and **Prof. John Doyle**, Director of the Institute for International Conflict Resolution and Reconstruction at DCU. The speakers examined the prospect of a peaceful settlement on the peninsula, modelled on the success of the Northern Irish process.

### Other activities

In 2015, IIEA Senior Researcher, Andrew Gilmore, acted as National Associate Researcher for Ireland at



Dr. Kyuryoon Kim

the European Council on Foreign Relations (ECFR), contributing to the ECFR's *Foreign Policy Scorecard*, as well as several other projects throughout the year.

### Security and Defence Group

*Chairs: Marie Cross, Patrick Keatinge and Ben Tonra*

**Dr. Gunilla Herolf**, Senior Researcher at SIPRI, examined the shift in focus from maintaining security abroad to maintaining domestic security in the Nordic and Baltic states in her speech entitled *Nordic Security*. Dr. Herolf examined the growing tension in the region, including increased military air activity, the changing Nordic perceptions of their neighbours and the attention of policy-makers on the defence capabilities of these states. In both Sweden and Finland, this has contributed to a growing debate about the possibility of their joining NATO.



*Dr. Gunilla Herolf*



*Maurice Quinn, Jan Techau, Marie Cross, Tom Arnold and Rory Montgomery*

**Jan Techau**, Director of Carnegie Europe, addressed the current challenges in Europe's security landscape, in light of the major changes that have taken place within it in recent times. He also considered the strategic direction which European policy could take in order for the EU to reach its potential as a global actor in his speech *The Emerging Security Landscape in Europe*.

**Daniel Keohane**, Research Director at FRIDE, discussed the implications and outcomes of the European Council

on Defence, which took place on 26 June 2015. He discussed progress made in this policy area since the December 2013 summit, and the actions which the EU might take in the future in his speech entitled *The Future of EU Defence Policy*.

The Chief Executive of the European Defence Agency, **Jorge Donecq**, discussed the role of the EDA in contributing to European defence. In his speech, *The Role of the European Defence Agency*, Mr Donecq outlined the task of the EDA in promoting cooperation, interoperability, and pooling and sharing among Member States.



*Jorge Donecq and Marie Cross*

The then newly appointed Chief of Staff of the Irish Defence Forces, **Vice Admiral Mark Mellett**, outlined the current situation facing the Irish Defence Forces in his speech *The Defence Forces – 'Complexity, Innovation, Diversity & Leadership'*, looking at the nature of the security environment, the challenges it faces and the importance of innovative thinking in overcoming these challenges.



*Vice Admiral Mark Mellett*

### IIEA/Irish Aid Development Matters series

The IIEA runs an annual series of development-focused events entitled *Development Matters* in conjunction with Irish Aid, the Irish government's programme for overseas development.



*Michael Gaffey, H.E. Ambassador David Donoghue and Tom Arnold*

The purpose of the 2014-15 series was to provide a public forum for discussion in the lead-up to the UN General Assembly in September 2015, which marked the end date of the Millennium Development Goals (MDGs) and the adoption of the Sustainable Development Goals, (SDGs). The negotiations at the United Nations in New York were chaired by the Irish Permanent Representative to the UN, **H.E. Ambassador David Donoghue** and the Permanent Representative of Kenya to the UN, **H.E. Macharia Kamau**, and focused on securing agreement of the 193 member states of the UN to agree on the priorities for the global development agenda from 2015 to 2030. Speakers welcomed to the Institute in 2015 reflected the growing debate and interest in the SDGs in Ireland, and focused on key issues of humanitarian aid, human development, inequality and nutrition. The series provided a unique opportunity for Irish stakeholders to engage with global leaders in this field.

The IIEA would like to gratefully acknowledge the support and assistance of Irish Aid in organising the 2014-15 *Development Matters* series.

The series began in January with a keynote address by **Amina J. Mohammed**, Special Advisor to UN Secretary General Ban Ki-moon on Post-2015 Development Planning. Ms. Mohammed discussed the challenge facing world leaders to build on the momentum generated by the MDGs and to identify the priorities for the radically different environment of the post-2015 period.

The theme the changing development paradigm was



*Amina J. Mohammed*

later picked up on by **Selim Jahan**, Director of the UNDP Human Development Report Office. Speaking on the 25<sup>th</sup> anniversary of the first UNDP Human Development Report, Dr. Jahan discussed the human development paradigm as the conceptual basis of the UN's Development Goals and explain how the concept can inform, influence and aid in the completion of the post-2015 development agenda.

The topic of agriculture and nutrition in the context of sustainable development was addressed by **Kanayo F. Nwanze**, President of the International Fund for Agricultural Development, who spoke in February on the topic *The Cost of Inaction: Narrowing the Equality Gap*. President Nwanze argued that the post-2015 development agenda must address the root causes of deprivation in rural areas in order to address income inequality and under-nutrition, and welcomed the increased focus on rural neglect in the SDG negotiations.

As the year proceeded, the growing humanitarian crises on Europe's borders became a focus for Development stakeholders and policymakers. The challenge of balancing long-term development aid with the need for immediate humanitarian assistance to crisis-hit regions of the world increasingly came to the fore of the debate. In this context, the Institute welcomed **John Ging**, Director of the United Nations Office for the Coordination of Humanitarian Affairs (UN OCHA). Mr. Ging discussed *The Deficit of Humanity in Global Politics*, and argued that the migration crises in the Mediterranean and the Andaman Seas are symptoms of a lack of long-term vision and strategy on the part of world leaders. Mr. Ging went on to argue that a respect for basic human rights is a cornerstone of global peace, and an essential prerequisite for security and economic development in the future.

The final address of the 2014-2015 Development Matters series was delivered by **H.E. Ambassador David Donoghue**, Permanent Representative of Ireland to the United Nations. Ambassador Donoghue served as the co-facilitator of the negotiations on the negotiations on the Sustainable Development Goals, (SDGs), which set the future agenda of the United Nations from 2015 to 2030. Ambassador Donoghue, and his Kenyan counterpart, **H.E. Macharia Kamau** steered the negotiations with 193 UN member states to a successful conclusion in September 2015. Speaking shortly after the adoption of the SDGs, Ambassador Donoghue discussed the challenges presented by the negotiations, and the wide-reaching implications of the SDGs, which erase the traditional differentiation between the developed and developing world, and apply to all countries in the world. He acknowledged the support, which the Irish Mission to the UN received from the Irish government and from Irish Aid.



## China Group

Chairs: *Brendan Halligan and Julie O'Neill*

The mandate of the Institute's China Group is to develop an understanding in Ireland of China's role as a growing power in international affairs, world trade and global governance and its relations with the EU.

### Events

The first address of the programme was delivered by **Conor O'Clery**, former journalist for the Irish Times, who spoke on the topic of the 'Chinese Dream' and how recent events in Chinese history have led to China's emergence as a world power.

In February 2015, **Prof. Wang Zhangpeng**, Director of the Irish Studies and British Studies Centre at Beijing Foreign Studies University, addressed the Institute on China's response to the Transatlantic Trade and Investment Partnership (TTIP) and in particular how the TTIP impacts China's relations with the West.



*Prof. Wang Zhangpeng and Julie O'Neill*

**Elaine Coughlan**, Co-Founder and General Partner of Atlantic Bridge Capital, further developed the theme of Chinese economic relations when she addressed the Institute on the impact of investment funds, such as Summit Bridge Capital, on Irish companies, through the access they provide to the Chinese market.



*Elaine Coughlan, Julie O'Neill and lunch guests*

## Delegation Visits to the IIEA

In October 2015, the Institute hosted a high-level visit of a delegation from the People's Republic of China (PRC), led by Vice Minister **Yu Guilin**. The purpose of the delegation's visit was to outline how the Chinese Communist Party (CPC) fights corruption and strengthens party discipline, and to learn from the Irish experience of combating corruption. The delegation included: Vice Minister Yu Guilin, Member of the Standing Committee of the 18<sup>th</sup> CPC Central Commission for Discipline Inspection, concurrently Deputy Secretary of the CPC Working Committee of the Central Government Departments; **Ma Hui**, Director General of the Bureau for North American, Oceanian and Scandinavian Affairs, the International Department of the CPC Central Committee (IDCPC); **Walter Pan**, Head of the Political Section of the Embassy of the PRC in Ireland; **Ji Mengxin**, Secretary of the Communist Youth League Working Committee of the Central Government Departments; **Liu Yong**, Member of the Standing Committee and Head of the Organisational Department of CPC Haidan District Committee of Beijing; **Zhang Zhenlong**, Assistant Secretary, IDCPC; and **Cui Li**, Assistant Secretary and English Interpreter, IDCPC.

The Institute hosted two study visits from academics from the Chinese Academy of Social Sciences (CASS).

In July, the China Group welcomed **Prof. Feng Tian**, Institute of World Economics and Politics, CASS for a discussion on international economic policy and economic reform and organised a series of meetings with senior Irish economists and policy experts on matters pertinent to her research.

**Prof. Zhang Min**, Head of the Science and Technology Policy Division at the Institute of European Studies, CASS, made a study visit to the Institute where she met with **Dan O'Brien**, IIEA Chief Economist, and discussed Ireland's relations with China and European economic reform.



*Roundtable discussion with Vice Minister Yu Guilin*

## Publications

Senior Research Fellow, Joseph Curtin wrote an analytical paper entitled *Climate Hero or Villain? An Analysis of China's Plans for Low Carbon Transition*, which was published by the Institute in July 2015. It presents a forensic analysis of China's evolving response to climate challenge. The report concludes that there is little evidence to support the sobriquet of villain, but also identifies areas where China could make further progress, including striving for an earlier cap to emissions, delivering national pricing of carbon, and a greater focus on innovation and transparency.

### Study Trips

In November 2015, **Dan O'Brien**, IIEA Chief Economist, made a study trip to four Chinese cities, Beijing, Hong Kong, Shanghai and Shenzhen, and Tokyo. The study visit was funded by the Department of Foreign Affairs and Trade. Meetings were arranged with Liu Genfa, Director General for International Cooperation at the China Executive Leadership Academy Pudong (CELAP), and representatives from the Foreign Correspondence Club. Mr. O'Brien also made presentations at the CASS in Beijing, Shanghai Jiao Tong University (SJTU), and Shanghai Fudan University.

### Links with Other Networks

Julie O'Neill, Co-Chair of the China Group, attended a meeting of the European Think Tank Network on China (ETNC), in Madrid. The purpose of meeting was to discuss China's 'One Belt, One Road Strategy' and the Asia Infrastructure Investment Bank.

Later in the year, the Mercator Institute for China Studies (Merics) hosted a meeting of the ETNC in Berlin, which was attended by IIEA researcher, Kathryn O'Donovan. The meeting discussed China's market economy status and the evolving role of Chinese think tanks in foreign policy and public diplomacy.

## YPN

Chair: *Fionn Jenkinson*

The YPN brings young professionals together in an informal after-work setting at the Institute, providing a unique opportunity for them to network with their peers and interact with thought leaders, business and political figures and leading broadcasters and commentators on a range of current issues. The YPN is drawn from young professionals aged between 20 and 35 years of age from a range of sectors including business and finance, the legal professions, government department, NGOs, the diplomatic corps, academia, and start ups in the entrepreneurial sector.

At the first event of the year, which was held on 12 March 2015, **Paddy Cosgrave**, Founder of the Web Summit,



*Paddy Cosgrave*

participated in a fireside discussion at the Institute on the theme of Irish start-ups and their potential to become leading companies, not just in Ireland or Europe, but globally.

At the following event in June, **Geraldine Kennedy**, former Editor of the Irish Times gave an address to the group entitled *The Role of the Journalist Today* in which she discussed the importance of a free press and the pressures facing journalists and the media today.



*Geraldine Kennedy*

**Mary Fitzgerald**, Journalist and Former Irish Times Foreign Affairs Correspondent, spoke to the YPN in July, and discussed the current situation on the ground in Libya and the implications for the country itself, as well as for the international community.

In October, **Colm O'Gorman**, Executive Director of Amnesty International Ireland, discussed the refugee crisis and the ongoing response to the crisis at both the national and international level.



*Mary Fitzgerald*



Niall Burgess

In November, at the penultimate YPN of the year, **Niall Burgess**, Secretary General of the Department of Foreign Affairs and Trade, discussed the Department's strategic review, *The Global Island* and why foreign policy should matter to young people in Ireland today.

The final event in the YPN speaker series was the Annual Christmas Review of the Year, which was held on 9 December. The panel included **Ruadhán Mac Cormaic**, Foreign Affairs Correspondent for the Irish Times; **Ruth Barton**, Film Critic for RTÉ and Assistant Professor in Film Studies at Trinity College Dublin; **Aidan Regan**, Lecturer in Political Economy at the UCD School of Politics and International Relations; and **Denis Hickie**, former Ireland, Leinster, and British and Irish Lions rugby player. The panel discussed some of the major themes and events of 2015 in foreign affairs, Irish film, international political economy and rugby.



Ruadhán Mac Cormaic, Ruth Barton, Aidan Regan and Denis Hickie

### **IIEA Brussels**

*Chairs: Kevin Keary and Brian Ward*

The IIEA Brussels commenced its programme of events in 2015, with an address by Commission Secretary General **Catherine Day**, in January. Sec. Gen. Day discussed the new institutional arrangements in the European Commission as well as the broader challenges facing the EU in the year ahead. She also reflected on her role at the heart of the European Commission as its top civil servant

over the past decade.

In February, Commissioner for Agriculture and Rural Development, **Phil Hogan**, spoke at the IIEA Brussels on the importance of Food Security in a year featuring major agreements on the Sustainable Development Goals and the Paris Climate Conference COP 21. He also gave his initial impressions of his new role as Commissioner.

In March, Financial Times Brussels Bureau Chief, **Peter Spiegel**, addressed members on the ongoing Greek negotiations and his broader views on the direction of the EU. In a particularly lively event, Mr Spiegel engaged frankly and warmly with the large attendance on the big issues of the day.

In early May 2015, the IIEA Brussels hosted the launch of the IIEA book: *Britain and Europe: the Endgame*, at which **Daithí O Ceallaigh**, co-editor of the book and contributor **John McGrane** addressed a full house.

The first AGM of the new AISBL was held in July 2015 and **Brian Ward** took over as Chair of the Brussels IIEA from **Kevin Keary**. After the AGM, **Suzanne Lynch**, Irish Times gave a presentation on the Greek Crisis.

The Institute would like to express its thanks to **Kevin Keary** for his service to the IIEA Brussels.

In September, **Professor Monica McWilliams** gave a thought-provoking presentation in September on the challenges of negotiating peace.

In October, **Colonel Joseph Mc Donogh** spoke about Ireland's Naval rescue mission in the Mediterranean and **Elizabeth Collett** of the Migration Policy Institute spoke on the refugee and migration crisis in Europe.

In November, **Brian Kilgallen**, European Commission, spoke about the proposed Trans Atlantic Trade and Investment partnership, (TTIP). Other speakers included **Justine Korwek**, Trans Atlantic Business Council and **Monique Goyens** Director General of the European Consumers Organisation, BEUC.

Later that month, the Irish Minister of State for European Affairs, **Dara Murphy, T.D.**, gave a presentation on the State of European Union from his perspective.

In December, the programme concluded with a presentation on the year in review, a Christmas reception and a fascinating behind the scenes account of the year's major events from **Tony Connolly**, RTE's Europe Editor.

# 2015

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**Vice Admiral Mark Mellett, Chief of Staff of the Irish Defence Forces**

23/10/2015 *European Institutions: Challenges and Changes*

**Declan Kelleher, Permanent Representative of Ireland to the EU**

27/10/2015 *The Sustainable Development Goals*

**H.E. Ambassador David Donoghue, Ireland's Permanent Representative to the United Nations**

26/11/2015 *What Brexit Means for Northern Ireland*

**Charles Flanagan, Minister of Foreign Affairs, Ireland; Arlene Foster, Minister of Finance and Personnel, Northern Ireland**

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**Pierre Moscovici, European Commissioner for Financial Stability, Financial Services and Capital Markets Union**

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**Tadhg O'Briain, Policy Officer, Secretariat General, European Commission**

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**Simon Mordue, Director for Strategy and Turkey, DG NEAR**

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**Klaus-Dieter Borchardt, Director, Internal Energy Market, Directorate General Energy, European Commission**

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**Jorge Domecq, Chief Executive of the European Defence Agency**

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**Ulrik Vestergaard Knudsen, Secretary General of the Danish MFA**

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**Mar Gudmundsson, Governor of the Central Bank of Iceland**

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**Gunilla Herolf, Senior Researcher at SIPRI**

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**Ernst Hillebrand, Head of International Policy Analysis at the Friedrich-Ebert-Stiftung**

07/05/2015 *Germany's High-Tech Strategy and the Fraunhofer Model*

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01/07/2015 *Livestock: Climate Change's Forgotten Sector*

**Rob Bailey, Research Director, Energy, Environment and Resources at Chatham House**

02/07/2015 *The Future of EU Defence Policy*

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22/07/2015 *Germany and the EU: Leader by Default?*

**Josef Janning, Senior Policy Fellow at the European Council on Foreign Relations in Berlin**

02/11/2015 *Strategies for Containing ISIS*

**Michael E. O Hanlon, Director of Foreign Policy Research, Brookings**

13/11/2015 *Russia and the New World Disorder*

**Bobo Lo, Associate Fellow, Russia and Eurasia, Chatham House**

23/11/2015 *Mind the Gap - Towards an Inclusive Digital Society*

**Gesche Joost, Professor for Design Research, head of the Design Research Lab at Berlin University of the Arts**

11/12/2015 *Central Asia and the Next Great Game*

**Neil Melvin, Stockholm International Peace Research Institute (SIPRI)**

18/12/2015 *Green Growth, Smart Growth*

**Ralf Fuecks, President of the Heinrich Böll Foundation**

## Keynote Addresses

07/01/2015 *Data Protection and Privacy in the Digital Age*

**Helen Dixon, Data Protection Commissioner**

08/01/2015 *The Lima Conference and Prospects for an International Climate Agreement in 2015*

**David Walsh, Assistant Secretary, Department of Environment, Community and Local Government**

14/01/2015 *Climate Change and the Politics of Loss and Renewal in Europe*

**John Ashton, Founding Director, E3G**15/01/2015 *2015 - An Opportunity to Chart a New Sustainable Development Agenda***Amina Mohammed, Special Advisor to the UN Secretary General**16/01/2015 *The Renaissance of Energy Innovation***Jim Skea, RCUK Energy Strategy Fellow and Professor of Sustainable Energy at Imperial College, London**19/01/2015 *Solving the Growth Puzzle***John van Reenan, Professor of Economics at the London School of Economics**21/01/2015 *Why Would Anybody Oppose Higher Standards for Housing?***Ronan Lyons, Assistant Professor of Economics at TCD**22/01/2015 *Human-Computer Interaction and Societal Impact***Jan Gulliksen, Sweden's Digital Champion**30/01/2015 *Whatever Happened to the Abominable Gas Man? Russia and Security of Gas Supply in the EU***Edward Lucas, Energy, Commodities and Natural Resources Editor at the Economist**03/02/2015 *New Climate Economy Report Launch in Ireland: Protecting Food, Forests and People from Climate Change***Mary Robinson, President, Mary Robinson Foundation Climate Justice; Christopher Delgado, Senior Fellow, World Resources Institute**04/02/2015 *To Get Rich is Glorious***Conor O'Clery, Irish Times Correspondent**10/02/2015 *The Great Reinvention of the Electric Utility***Hal Harvey, CEO, Energy Innovation**12/02/2015 *The Fourth Information Revolution and its Ethical and Policy Implications***Luciano Floridi, Professor of Philosophy and Ethics of Information at the University of Oxford**13/02/2015 *China's Response to TTIP Negotiations***Wang Zhanpeng, Beijing Foreign Studies University**20/02/2015 *Europe's Three Crises***Gideon Rachman, Chief Foreign Affairs Commentator, Financial Times**20/02/2015 *The European Fund for Strategic Investment***Michael Tutty, Member of the Irish Fiscal Advisory Council**24/02/2015 *Net Neutrality and Privacy - Key Principles for Global Internet Governance***Jean Jacques Sahel, Vice President for Europe, ICANN**27/02/2015 *After the Crisis: Challenges for Labour Markets, Now and In the Future***Guy Ryder, Director-General of the International Labour Organization**05/03/2015 *After Six Years of Crisis, Can the EU Survive?***Micheál Martin, Leader of Fianna Fáil**11/03/2015 *Climate Change and Extreme Weather Events***Myles Allen, Professor of Geosystem Science at the University of Oxford**23/03/2015 *Climate Change and the Media***Bob Ward, Policy and Communications Director at the Grantham Research Institute, LSE**25/03/2015 *The Cost of Inaction; Narrowing the Inequality Gap***Kanayo F. Nwanze, President, IFAD**31/03/2015 *The European Economy - Policy and Prospects***Dan O'Brien, Chief Economist at the IIEA**13/04/2015 *Human Development and the Post-2015 Development Agenda***Selim Jahan, Director, UN Human Development Report Office**14/04/2015 *The Opportunity of Climate Smart Agriculture: Lessons from New Zealand, Australia and the UK***Forbes Elworthy, Chief Investment Officer, Cragmore Sustainables**20/04/2015 *The Role of Education in Fostering Regional Economic Development***Richard Lester, Founding Director of the Industrial Performance Center, Massachusetts Institute of Technology**21/04/2015 *The Summit Bridge Capital Investment Fund and Ireland-China Investment***Elaine Coughlan, Co-Founder and General Partner of Atlantic Bridge Capital**06/05/2015 *Innovation and Competitiveness in the 21st Century: The Role of Intellectual Property***Francis Gurry, Director General of the World Intellectual Property Organisation (WIPO)**

25/05/2015 *Climate-Smart Agriculture: Facilitating Change Globally and Nationally*  
**Bruce Campbell, Director, CGIAR Research Programme on Climate Change, Agriculture and Food Security**

03/06/2015 *Mobilising Business for Climate Action in 2015*  
**James Cameron, Chairman, Overseas Development Institute**

05/06/2015 *Incentivising Climate-Smart Agriculture on Irish Farms*  
**Alan Matthews, Professor Emeritus of European Agricultural Policy, Trinity College Dublin**

18/06/2015 *The Future Belongs to Cities - But We're Not Ready Yet*  
**Jonathan Reichental, Chief Information Officer at the City of Palo Alto**

02/07/2015 *The Deficit in Humanity of Global Politics*  
**John Ging, Director, UN Office for Coordination of Humanitarian Affairs**

03/07/2015 *Costing Election Manifestos: The Dutch Experience*  
**Laura van Geest, Director - CPB Netherlands Bureau for Economic Policy Analysis**

09/07/2015 *How Startups Transform the Economy*  
**Neelie Kroes, Special Envoy for Dutch Start-ups**

10/07/2015 *Where is Britain going?*  
**Dominic Grieve, Former Attorney General for England & Wales and Advocate General for Northern Ireland**

17/07/2015 *The Closing Of the Russian Mind?*  
**John Lloyd, Contributing Editor at the Financial Times**

23/07/2015 *Building the New World Order*  
**Francis M. O'Donnell, Former UN Coordinator in Ukraine**

30/07/2015 *How Can Ireland Become a Leader in Climate-Smart Agriculture?*  
**Mike Magan, Map of Agriculture; Forbes Elworthy, Lincoln University**

15/09/2015 *Functional Land Management: A Framework for Sustainable, Climate-Smart, Productive Agriculture?*  
**Rogier Schulte, Leader of Teagasc's programme on Translational Research on Sustainable Food Production**

07/10/2015 *Delivering a Transition to a Green Growth Economy in Denmark Lessons Learned and Best Practices*  
**Finn Mortensen, Executive Director, State of Green**

09/10/2015 *The Role of Climate-Smart Agriculture in Domestic and International Climate Action: a US Perspective*  
**Mark Manis, Senior Climate Change Advisor, U.S. Department of Agriculture**

19/10/2015 *The Future of Britain and the EU*  
**Anand Menon, Special Advisor to the House of Lords EU Committee**

21/10/2015 *All Costs and No Benefits? The Implications of a Brexit for the UK's Foreign and Security Policy*  
**Richard Whitman, Director of the Global Europe Centre and Professor of Politics and International Relations at the University of Kent**

06/11/2015 *Terrorism: What have we learned?*  
**Louise Richardson, Principal and Vice-Chancellor at the University of St Andrews**

10/11/2015 *The European Union and the Ukraine Crisis*  
**Patrick Keatinge, Senior Fellow, IIEA**

17/11/2015 *Measuring and Monitoring Climate Change Commitments*  
**Matthew Bell, Chief Executive, UK Committee on Climate Change**

18/11/2015 *A new vision for Europe and Greece: The Only Way Forward*  
**George Papandreou, Former Greek Prime Minister and current President of the Socialist International**

27/11/2015 *Ever Closer Financial Union And if not, What?*  
**Niamh Moloney, Professor of Financial Markets Law at LSE**

30/11/2015 *In Search of German Identity*  
**Gerhard Hirschfeld, Professor of Modern and Contemporary History at the University of Stuttgart**

01/12/2015 *Agriculture at the Centre of the Storm: The Impact of Climate Change*  
**Gordon Conway, Director, Agriculture for Impact and Professor of International Development, Imperial College, London**

04/12/2015 *Briefing on Balkan EU integration*  
**Erwan Fouere, Associate Fellow at CEPS**

15/12/2015 *How Digital Innovation Impacts on FinTech and Other Sectors*  
**Barry Downes, CEO of the Telecommunications Software and Systems Group (TSSG)**

## Roundtables & Lunches

02/03/2015 *New Perspectives on Energy Efficiency: Measuring the Market and Capturing the Multiple Benefits*

**Tyler Bryant, Policy Analyst at the International Energy Agency; Lorcan Lyons, Policy Analyst at the International Energy Agency**

03/03/2015 *Can Quantitative Easing Rescue the Eurozone?*

**Eric Lonergan, Fund Manager at M&G Investments**

14/12/2015 *European Climate Leadership in a Changing World*

**Diarmuid Torney, Lecturer in International Relations, School of Law and Government, Dublin City University**

## High-level lunches

28/01/2015 *Foundation Lunch*

**Simon Harris T.D., Minister of State at the Departments of Finance PER and Taoiseach with Special Responsibility for the OPW, Public Procurement, and International Banking**

05/02/2015 *Annual Luncheon for the Secretaries General at the IIEA*

29/04/2015 *Foundation Lunch*

**Martin Shanhan, CEO, IDA**

29/06/2015 *Foundation Lunch*

**Adam Boulton, Sky News Political Reporter**

16/10/2015 *Foundation Lunch*

**Brian Hayes, Member of the European Parliament**

11/11/2015 *Foundation Lunch*

**Ronan Harris, Vice President Google Ireland**

## Young Professionals

12/03/2015 *Scaling Up Irish Startups*

**Paddy Cosgrave, Founder of Web Summit**

29/04/2015 *The Challenges Facing Journalism*

**Geraldine Kennedy, Former Editor of the Irish Times**

06/07/2015 *A Discussion on Libya*

**Mary Fitzgerald, Journalist and Former Irish Times Foreign Affairs Correspondent**

07/10/2015 *Discussing the Refugee Crisis*

**Colm O’Gorman, Executive Director of Amnesty International Ireland**

23/11/2015 *A Discussion of The Global Island, the Department’s Strategic Review*

**Niall Burgess, Secretary General of the Department of Foreign Affairs and Trade**

## Conferences

18/09/2015 *Energy Conference - Power Shift: Why Everything You Thought You Knew About Energy is Wrong*

**Maroš Šefčovič, Vice-President for Energy Union at the European Commission**

**Alex White, Minister for Communications, Energy and Natural Resources**

**Michael Liebreich, Founder and Chairman of the Advisory Board at Bloomberg New Energy Finance**

**Diarmuid O’Connell, Vice President of Business Development at Tesla**

**Scott McGaraghan, Head of Energy Partner Products at Nest Labs**

**Seán O’Driscoll, Chairman and Chief Executive of the Glen Dimplex Group**

**Dr. Eleni Pratsini, Director of IBM Research – Ireland**

**Pat O’Doherty, Chief Executive of ESB**

**Dr. Philip Lewis, Chief Executive and Founder of VaasaETT**

**Amory Lovins, physicist among the world’s leading innovators in energy**

**Matthew Warren, Chief Executive of the Energy Supply Association of Australia**

**Mark McGranaghan, Vice President of the Distribution and Energy Utilization Sector for the Electric Power Research Institute (EPRI)**

**Lorna Shearin, Managing Director and Head of Infrastructure Fund Coverage at RBC**

## Seminars

16/02/2015 *Libya’s Descent into Civil War*

**Mary Fitzgerald, Journalist and contributor to The Libyan Revolution and its Aftermath; Peter**

**Cole, Co-Editor of The Libyan Revolution and its Aftermath; Dr Fatima Hamroush, Former Health Minister of Libya**

15/05/2015 *Climate Smart Agriculture? A New Paradigm for Sustainability*

**Isabella Rae, Head of Policy and Research, Gorta - Self Help Africa and Chair of Dóchas Livelihoods,**

**Food and Nutrition Security Working Group; Paul Wagstaff, Agricultural Advisor, Concern**

**Worldwide; Pietro C. Carpena, Senior Agriculture Advisor, Gorta – Self Help Africa; Ben Siddle,**

**Resilience Policy Team, Irish Aid; Michael Hoewel, Co-ordinator, Farming First; Hans Zomer,**

**Director, Dóchas**

26/05/2015 *Consolidating Ireland's Recovery? What Next?*

**Pierre Moscovici, European Commissioner; Dara Murphy T.D. Minister of State for European Affairs; Stephen Kinsella, Senior Lecturer in Economics at University of Limerick; Loretta O'Sullivan, Bank of Ireland Chief Economist; Dan O'Brien, IIEA's Chief Economist**

07/09/2015 *Transatlantic Relations and TTIP*

**David O'Sullivan, EU Ambassador to the United States; Tom Healy, Director of the Nevin Economic Research Institute; Gina Quin, Chief Executive of the Dublin Chamber of Commerce; Dan O'Brien, IIEA's Chief Economist**

08/09/2015 *Exporting the Northern Irish Peace process: Lessons for the Korean Peninsula?*

**Professor John Doyle, Director of the Institute for International Conflict Resolution and Reconstruction, Dublin City University; Dr. Kyuryoon Kim, Director of International Relations Division, KINU**

11/09/2015 *The Future of the Eurozone*

**James K. Galbraith, Professor at University of Texas; Heiner Flassbeck, Former State Secretary in the German Federal Ministry of Finance; Ruairí Quinn T.D, Former Finance Minister of Ireland; Brendan Halligan, Chairman, IIEA.**

29/10/2015 *Towards a Sustainable Agriculture: Workshop on Global and EU Medium and Long Term Policies*

**Frank van Tongeren, Head of Division, OECD; Aidan O'Driscoll, Assistant Secretary, Department of Agriculture, Food and the Marine; Rogier Schulte, Leader, Translational Research on Sustainable Food Production, Teagasc**

## Special Events

30/04/2015 *Governance of the Eurozone: Past Present and Future*

**Jean Claude Trichet, President of the ECB (2003-11)**

10/12/2015 *Presentation of the Garrett Fitzgerald Gold Medal*

**Catherine Day, Secretary General of the EU Commission (2005-15)**

## Book Launch

20/07/2015 *Climate Hero or Villain? An Analysis of China's Plans for Low-Carbon Transition*

**Joe Curtin, Senior Fellow at the Institute of International and European Affairs and University College Cork**

24/11/2015 *Reforming Europe's Financial Sector: Progress and Prospects*

**Sharon Bowles; Former Chair of the Economic and Monetary Affairs Committee, European**

**Parliament; Niall Bohan, head of Unit, Capital Markets Union, European Commission**

## Workshops

19/10/2015 *A US perspective on Climate-Smart Agriculture - Expert interview*

**Mark Manis, Senior Climate Change Policy Advisor in the U.S. Department of Agriculture, Foreign Agricultural Service**

07/12/2015 *How Can Ireland Respond to the Global Food Security and Climate Change Challenges?*

**Cara Augustenborg, Friends of the Earth; Ciaran Black, Coillte; Tom Cannon, RDS; Nick Chisholm, UCC; Hazel Chu, Diageo; Rebecca Cronin, LitFest; Derry Dillon, Macra na Feirme; John Enright, ICMSA; Eamonn Farrell, ICOS; Michael Hammel, UCD; Sarah Hunt, Irish Aid; Eamon Meehan, Trocaire; Pat Murphy, Teagasc; John McCurdy, Keenans; David O'Flynn, Dawn Meats; John Daly, Dairymaster; Audrey O'Shea, Glanbia Ingredients Ireland; Chris Pain, Concern; Charles Spillane, NUIG; Pdraig Brennan, Bord Bia; John Muldowney, DAMF; Tom Kirley, RDS; Paul Farrelly, RDS.**



# 2015

## ORGANISATION & MANAGEMENT

**Patron:**

Michael D. Higgins, President of Ireland

**Comité d'Honneur:**

Michael D. Higgins, President of Ireland, An Taoiseach Enda Kenny T.D., Mary McAleese, Mary Robinson, Pat Cox, Brian Cowen, Bertie Ahern, John Bruton, Máire Geoghegan Quinn, Charles McCreevy, David Byrne, Ray MacSharry, Michael O'Kennedy, Peter Sutherland

**Honorary Life members:**

Adrian Burke, Prof. Patrick Keatinge, Dr Tomás O'Cofoigh, Derry O'Hegarty, Noreen Kearney, Geraldine Byrne Nason, Dr. Con Power, Albert Reynolds, Dr. David Williamson

**Vice Presidents:**

Adrian Burke, Tom Haughey, Una O'Dwyer, Nora Owen

**Chairman:** Brendan Halligan

**Secretary:** John Redmond

**Treasurer:** Brendan Butler

**Director General:** Tom Arnold

**Director of Research:** Jill Donoghue

**Director of Administration:** Fionnuala Keane

**Director of Finance:** Janice Epstein

**Board of Directors:**

Brendan Halligan (Chair), Conor Brady, Tony Brown, Brendan Butler (Treasurer), Marie Cross, Niall Greene, Tom Haughey, John Hume, Kevin Keary, Peter McLoone, Terry Neill, Dáithí O'Ceallaigh,

Terence O'Rourke, John Redmond (Secretary)

**Audit Committee:**

Brendan Butler, Terence O'Rourke, John Redmond, Peter McLoone

**Remuneration and Employment Committee:**

Brendan Butler, Tom Haughey, Dáithí O'Ceallaigh

**Finance Committee:**

Terence O'Rourke (Chair), Tom Arnold, Brendan Butler, Brendan Halligan, Tom Haughey, John Redmond, Janice Epstein, Fionnuala Keane

**Nominations Committee:**

Dáithí O'Ceallaigh (Chair), Brendan Halligan, Niall Greene, John Redmond, Tom Arnold

**Senior Fellows:**

Tony Brown, Pat Cox, Marie Cross, Paul Gallagher, Eamon Gilmore, Katherine Meenan, Pádraig Murphy

**Senior Research Fellows:**

Joseph Curtin (Climate Change), Helen Donoghue (Energy)

**Chief Economist:**

Dan O'Brien

**Council:**

Tom Arnold, Billy Attley, Gavin Barrett, Ritchie Boucher, Peter Brennan, Joe Brosnan, Tony Brown, John Bruton, Niall Burgess, Adrian Burke, Brendan Butler, David Byrne, Andrew Clarke, Shay Cody, Niall Cody, Pat Cox, Marie Cross, Gino Del Sesto, Matt Dempsey, Jill Donoghue, Josephine Feehily, Martin Fraser, Paul Gallagher, Peter Glennon, Jack Golden, Edmond Grace, Niall Greene, Mark Griffin, Brendan Halligan, Tom Haughey, Patrick Honohan, John Hume, Michael Jackson, Kevin

Keary, Derek Moran, Katherine Meenan, Pat McArdle, Andrew McDowell, Danny McCoy, Peter McLoone, Rory Montgomery, Joe Mulholland, Pádraig Murphy, Dáithí O'Ceallaigh, Pat O'Doherty, Rory O'Donnell, Sean Ó Foghlú, Tom O'Mahony, Andy O'Rourke, Terence O'Rourke, Nora Owen, Una O'Dwyer, Art O'Leary, Julie O'Neill, John Redmond, Odhran Reid, Rob Richardson, Maurice Quinn, Mike Quinn, Ruairi Quinn, John Redmond, Frances Ruane, Martin Shanahan, Dermot Scott, Julie Sinnamon, Peter Sutherland, Kevin Toland, Ben Tonra, Robert Watt

The members of the Comité d'Honneur, Vice-Presidents, the Board and Senior Fellows are ex officio members of the council.

**IIEA Brussels Branch****Trustees:**

Brendan Halligan (Chair IIEA), Kevin Leydon, Benoit Keane, Una O'Dwyer and Frank Wall.

**2015/2016 Management committee:**

**Chair:** Brian Ward

**Vice Chair:** Sarah Shiels

**Secretary:** Laura Real

**Treasurer:** Sarah Rooney

**Ordinary Members:**

Niamh O'Donnellan (PRO)

Joana Betson

Fergal Donnelly

Fergal O'Regan

Erik O'Donovan

Dick Bates

Jim Murray

Lorraine Baldwin

Eva Jacques

Ciara O'Floinn

Brian Smart

# 2015 FINANCIAL STATEMENT

## INCOME AND EXPENDITURE ACCOUNT FOR THE PERIOD ENDED 31ST DECEMBER 2015

	Year ended 31-Dec-15 €	Year ended 31-Dec-14 €	Year ended 31-Dec-13 €
<b>Income</b>			
Subscriptions	505,008	477,232	506,059
Grants and Projects	212,155	143,758	274,217
Other	164,431	99,749	175,674
<b>Total</b>	<b>881,594</b>	<b>720,739</b>	<b>955,950</b>
<b>Expenditure</b>			
Salaries	568,878	611,021	577,653
Projects	168,872	137,259	215,876
Administration	131,750	109,495	144,655
Depreciation	16,639	17,993	18,824
<b>Total</b>	<b>886,139</b>	<b>875,768</b>	<b>957,008</b>
<b>Surplus/(Deficit)</b>	<b>(4,545)</b>	<b>(155,029)</b>	<b>(1,058)</b>

## BALANCE SHEET AS AT 31ST DECEMBER 2015

	31-Dec-15 €	31-Dec-14 €	31-Dec-13 €
Fixed Assets	420,845	436,439	451,996
Net Current Assets/(Liabilities)	(183,754)	(194,802)	(26,331)
<b>Total Assets less Current Liabilities</b>	<b>237,091</b>	<b>241,637</b>	<b>425,665</b>

The company accounts for the financial year ended 31st December 2015 were audited by Grant Thornton. During 2015 RSM Farrell Grant Sparks resigned as auditors of record following a merger with Grant Thornton, who were subsequently appointed as replacement.

The accounts reflect an overall deficit of €4,545 which represents a significant improvement on the prior year deficit of €155,029 and can be attributed to additional revenue generated through the success of the Climate Smart Agriculture research project and the sustained membership drive.

The Institute continues to participate in the Community Employment Scheme currently under the supervision of the Department of Social Protection, the grant for which is netted off against an equivalent amount of expenditure.

Following two very challenging years, management are committed to the strategy outlined in the business plan developed in 2014; and continue to actively target new members and pursue revenue generating projects whilst ensuring strict expense rationalisation.

# 2015 FOUNDATION MEMBERS

- |                          |                               |
|--------------------------|-------------------------------|
| AIB Group                | Google Ireland                |
| Bank of Ireland          | Ibec                          |
| Bord na Mona             | IDA                           |
| Central Bank of Ireland  | Irish Farmers Journal         |
| CRH plc                  | Matheson                      |
| Deloitte                 | MetLife                       |
| Digicel                  | NTMA                          |
| Dublin Airport Authority | Pioneer Investment Management |
| Enterprise Ireland       | Ulster Bank Ireland Ltd       |
| ESB                      |                               |



# 2015

## CORPORATE MEMBERS

Accenture	CODEMA	Finnish Embassy	Office of the Attorney General
Agriculture, Food and the Marine, Department of	Commission for Energy Regulation	Food Safety Authority of Ireland	Office of the Director of Public Prosecutions
American Chamber of Commerce in Ireland	Communications, Energy and Natural Resources, Department of	Foreign Affairs & Trade, Department of	Office of the Houses of the Oireachtas
American Embassy	Competition Authority	French Embassy	Office of the Ombudsman
An Taoiseach, Department of	ComReg	German Embassy	Office of the Revenue Commissioners
Argentinian Embassy	Concern	Goodbody	Polish Embassy
Arthur Cox	Croatia, Embassy of the Republic of	Gorta-Self Help Africa	Portuguese Embassy
Arts, Heritage and the Gaeltacht Affairs, Department of	Cuba, Embassy of the Republic of	Greek Embassy	Public Expenditure & Reform, Department of
Australian Embassy	Cyprus, Embassy of the Republic of	Hume Brophy	PublicPolicy.ie
Austrian Embassy	Czech Republic, Embassy of the	Hungarian Embassy	Royal Danish Embassy
Aviareto Limited	Defence, Department of	ICS Skills	Royal Netherlands Embassy
Bar Council	Dillon Eustace	IMPACT	Royal Norwegian Embassy
Bord Gais - Ervia	Education & Skills, Department of	INTO	Smurfit Kappa Group
Brazilian Embassy	EirGrid plc	Iranian Embassy	Spanish Embassy
British Embassy	Embassy of Georgia in Ireland	Irish Council for Civil Liberties	SRI Executive Search
Broadcasting Authority of Ireland	Energy Action Ireland	Irish Funds	Sustainable Energy Authority of Ireland
Canadian Embassy	Environment, Community & Local Government, Department of the	Irish Tax Institute	Swiss Embassy
Central Statistics Office	Environmental Protection Agency	Italian Embassy	Taipei Representative Office in Ireland
Chester Beatty Library	Ernst & Young	Japanese Embassy	Transport, Tourism and Sport, Department of
Chinese Embassy	ESRI	Jobs, Enterprise & Innovation, Department of	Trinity College Dublin
Church of Ireland Working Group on Europe	Estonian Embassy	Justice & Equality, Department of	Trocaire
	EuroFound	Kenya, Embassy of the Republic of	UCD
	Finance, Department of	KPMG	Ukraine, Embassy of
		Lesotho Embassy	UNHCR Representation in Ireland
		LinkedIn	Viridian Energy Limited
		McCann Fitzgerald Solicitors	William Fry Solicitors
		Mexican Embassy	
		National Economic & Social Council	

# 2015

## LIFE

## MEMBERS

Martin Alioth  
 Billy Attley  
 Ruth Barrington  
 Peter Barry  
 Lorcan Blake  
 Joe Brosnan  
 Tony Brown  
 Adrian Burke  
 Brendan Butler  
 Gerard Cashin  
 Brian Cawley  
 Andrew Clarke  
 Denis Corboy  
 Sean Cromien  
 David Croughan  
 Hans De Belder  
 Donal De Buitléir  
 Barry Desmond  
 Jim Devine  
 John Donnelly  
 Donal Donovan  
 Noel Dorr  
 Eugene Downes  
 Etain Doyle  
 Peter Doyle  
 Pat Farrell  
 Tom Ferris  
 Mary Finan  
 Jim Fitzpatrick  
 Finola Flanagan  
 Paul Gallagher  
 Niall Greene  
 David Griffin  
 Brendan Halligan  
 John Handoll  
 Tom Haughey  
 Emer Haughey  
 Niamh Haughey  
 Miriam Hederman O'Brien  
 Joseph Hickey  
 Ron Hill  
 Patrick Honohan  
 Beatrice Hughes  
 Faye Ioannou  
 Brendan Kearney  
 Noreen Kearney  
 Patrick Keatinge  
 Liam Kelleher  
 Frank Kenny  
 Colm Larkin

Dorcha Lee  
 Philip Lee  
 Mark Lochrin  
 Con Lucey  
 Brendan Lynch  
 Ray MacSharry  
 Frank Masterson  
 Dermot McAleese  
 Pat McArdle  
 Jim McCaffrey  
 Patrick McCaffrey  
 Patrick McCann  
 Sean McCrum  
 Una Mc Gurk  
 John McKeon  
 Michael Meagher  
 Katherine Meenan  
 Frank Mullen  
 Pádraig Murphy  
 Alice Murphy  
 Cormac Neill  
 Terry Neill  
 Dáithí Ó'Ceallaigh  
 Nicki O'Connor  
 Francis M O'Donnell  
 Martin O'Donoghue  
 Una O'Dwyer  
 Lucy O'Kelly  
 Flor O'Mahony  
 Terence O'Rourke  
 Nora Owen  
 Kevin P. O'Kelly  
 Gerard O'Neill  
 Manus O'Riordan  
 Andy O'Rourke  
 Con Power  
 Ruairi Quinn  
 Odran Reid  
 Johnny Ryan  
 Alan T Ryan  
 Roderick Ryan  
 William Scally  
 Dermot Scott  
 Thomas Stehling  
 Don Thornhill  
 Paul Tighe  
 John Travers  
 Paul Turpin  
 Michael Tutty  
 Frank Wall  
 C.J. Walsh  
 Eamonn Thomas Walsh  
 Pádraic White  
 Patrick White